EagleVail Pavilion:

2014 Report and 2015 Proposals

October 21, 2014

2014 Report:

2013/2014 Revenue Comparison:

- 1.) Overall, our revenue is up slightly from last year by almost \$4,000 (\$51,342.50 in2014 vs. \$47,470 in 2013). Please see "Attachment A" for exact data and keep in mind that the numbers for 2014 may increase as we add bookings through the end of the year.
- 2.) Number of rentals. This year we have seen a significant increase in the number of rentals (up 138), partly due to the fact that we had expanded the number of what we call our "regulars" (groups such as Boot Camp, Mary Kay, and Bridge Club) that use the facility on a weekly basis. In exchange for a lower rate, the "Regulars" act as valuable "eyes and ears" and are helpful in alerting us to issues such as damage or the heat not working. Please see "Attachment B" and "Attachment C" for details and specific data.

Customer Service Representatives:

1.) The CSR program has been effective in helping to take care of the facility while offering a valuable service to the customer and to the community. CSRs are on site to ensure that the 10pm noise ordinance is observed and to assist the Lessee in properly closing and securing the facility. After each event they submit a report detailing any damage or issues. Having our offices located in the lower level of the Pavilion has also played a vital role in keeping watch over not only the Pavilion, but the pond, park and pool as well.

2015 Proposals: rate increases, policy changes, wishlist, & marketing vison for EagleVail Pavilion

Pavilion and the 2015 FIS World Alpine Ski Championships:

1.) February 1-15 the Pavilion will be hosting the Town of Vail/WASC morning security briefings for the ski championships. They will be in the Pavilion each day from 6-8am.

Rental Fees:

1.) After conducting research into the different venues in the Valley and comparing the rates and amenities offered (please see "Attachment D"), we are proposing that 2015 Rental fees will increase roughly 10% across the board with the exception of non-profit rates. Pavilion rates have not increased since 2012. Proposed rates, not including the \$500 security deposit:

Full Day Rentals (Six or more hours)	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
2015 Proposed	\$540	\$540	\$540	\$540	\$860	\$1200	\$860
2014 Current	\$500	\$500	\$500	\$500	\$800	\$1100	\$800

Partial Day Rentals	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
(5 or less hours) 8am-4pm							
2015 Proposed	\$375	\$375	\$375	\$375	\$500	\$650	\$500
2014 Current	\$350	\$350	\$350	\$350	\$475	\$600	\$475

Non-Profit Groups, Churches, and Meetings under 3 hours	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
(No change in rates)	\$300	\$300	\$300	\$300	\$325	\$350	\$325

2.) In keeping with some suggestions from Board and Staff members, as well as the feedback from the 2014 Community Survey, we are proposing increasing the discount for EagleVail residents, homeowners and businesses to 25% off of the rental rate. The current discount is set at 10%.

Policy Changes:

- 1.) All renters must initial by key points in the contract.
- 2.) After 11pm, late fees will incur at a rate of \$160/hour to be deducted from the security deposit (\$500).
- 3.) In an effort to more effectively help renters abide by the 11pm curfew after their event, we will offer a "Tear Down" service. Staffed by our usual cleaning crew, this add-on option will help alleviate the problem of renters staying late to take down decorations and remove personal items. At a nominal rate (TBD- somewhere around \$20/hr/person) renters can have extra hands on deck to assist with break down after their event.

Wishlist:

1.) 4 Cocktail tables: estimated cost between \$60-100/table. Must be foldable or collapsible for easy storage.

Marketing Vision:

- 1.) Consider offering off season specials in October and November to boost revenue during the slow months.
- 2.) Website:

- -Pavilion calendar in real time so people can view available dates/times
- -updated photos (we have some amazing ones by Rachel Olsen that we could highlight)
- -a more user friendly and streamlined documents page
- -virtual tour
- -featured reviews
- -ability to process payment and register for events
- 3.) Pavilion marketing packets for prospective brides and local wedding/event planners to include updated photos, forms and information in a style deserving of a wedding and event venue in the Vail Valley.
- 4.) Wedding websites. We signed up for yearly subscriptions to both wedding.com and weddingwire.com last spring. So far we have not had any actual weddings generated from these sites as most of the brides searching these sites are from the Front Range and not from brides looking for mountain weddings. However, they do provide credibility for the venue in that they are a means for gathering and highlighting reviews (reviews are shared on our social media sites). Also, prospective brides (who have NOT come in as leads from either website) are pointed to these sites to read or leave reviews and to peruse photos. Brides do a lot of internet research in planning their wedding so having a third party site is key to our credibility. That being said, perhaps many of those that are planning a mountain wedding are more specific in their search. Some sites that I would recommend looking into as we move forward are BorrowedandBlue.com and VailColoradoWeddings.com which are specifically geared towards those brides that are looking to get married in the Valley. Also, an application has been submitted to be a featured vendor on the Rocky Mountain Bride website.
- 5.) Currently very little of our business comes from wedding and event planners. In 2015 I'd like to work on building these relationships. The planners that have worked in the Pavilion have given us very positive feedback but I feel that many of the local planners do not have the Pavilion in mind when working with brides. For the high-end bride who utilizes a wedding planner, the Pavilion could be a perfect location for a rehearsal dinner or send-off brunch the day after the wedding. In an effort to increase visibility and business generated from planners, we are planning a "Pavilion Showcase" event in January. Alpine party rentals has agreed to partner with us and will set up several different "tablescapes". We would also like to invite a few caterers to do tastings at the event and local florists to do the flower arrangements on the tables. Another take on this is to hold a "Bridal Expo" which would be open to the public and would feature vendor booths with everything from photographers to the event planners themselves.

In conclusion, we are excited for the upcoming New Year and for positive direction that the Pavilion is heading in. It is our goal that this facility be an accessible and valuable asset to the EagleVail Community and will endeavor to provide the best service and experience possible for both the public and the EagleVail Community. We would appreciate any comments, suggestions or feedback from the Board of Governors!

"Attachment A"

Pavilion Revenue Comparison Sheet

20-Oct-14 Laura Putnam

Dollar amounts reflect actual rentals in each month

<u>Pavilion Re</u>	<u>venue 2013</u>	<u>Pavilion Rev</u>	<u>enue 2014 (TO DATE)</u>
January	\$1,375.00	January	\$4,065.00
February	\$2,875.00	February	\$1,675.00
March	\$1,550.00	March	\$1,550.00
April	\$1,350.00	April	\$3,390.00
May	\$3,210.00	May	\$5,822.50
June	\$5,485.00	June	\$8,150.00
July	\$6,000.00	July	\$6,870.00
August	\$7,560.00	August	\$8,210.00
September	\$7,915.00	September	\$7,777.50
October	\$2,175.00	October	\$1,725.00
November	\$750.00	November	\$775.00
December	\$1,550.00	December	\$1,332.50
Total:	\$47,470.00	Total:	\$51,342.50

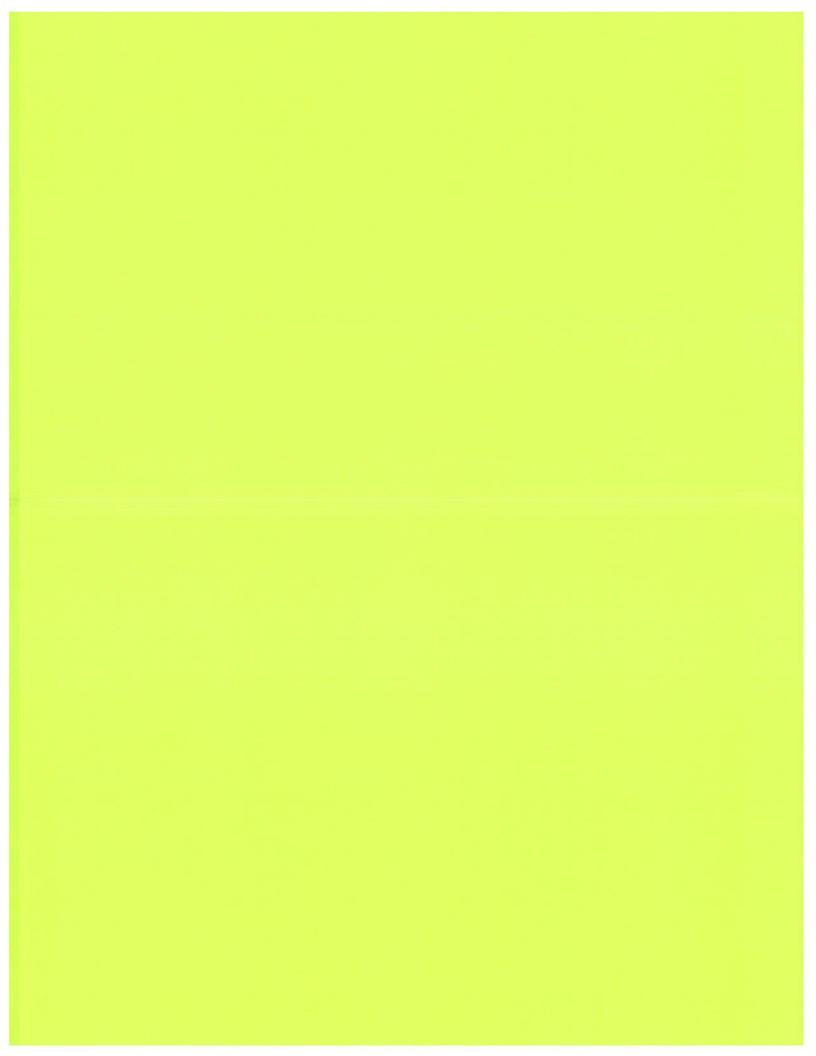
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October 21, 2014	"Attachment D"					
Laura Putnam						
Pavilion Rental Rate Comparison	e Comparison					
2015 Rates						
	EV Pavilion	Singletree	Brush Creek	Donovan	Westin	
Mon-Thurs	\$540.00	\$400	\$175 + ins.	\$3,685.00	\$6k-50k	
Fri & Sun	\$860.00	\$500	\$400 + ins.	\$5,245.00	\$6k-50k	
Saturday	\$1,200.00	\$500	\$400 + ins.	\$5,245.00	\$6k-50k	
Non-profit Mon-Thurs	\$300.00	\$200	\$100+ ins.	5	\$6k-50k	
Non-profit Fri & Sun	\$325.00	\$250	\$200 + ins.	ć	\$6k-50k	
Non-profit Saturday	\$350.00	\$250	\$200 + ins.		\$6k-50k	
Amenities Comparison	Son					
	EV Pavilion	Singletree	Brush Creek	Donovan	Westin	
Seating	200	150	140	250	350	
Cleaning Policy	included in fee	performed by lessee	performed by lessee	included in fee	included in fee	
Security Deposit	\$500 due with contract	\$250	\$500 due with contract	\$500 damage deposit + 50% rental fee	info unavailable	
Cancellation Policy	60 days prior to event	14 days prior to event	30 days prior to event	50% usage fee is non-refundable	info unavailable	
Kitchen	stove, warming ovens	prep tables, sink, fridge,	warming oven, fridge,	prep tables, oven, stove, sinks	not available with rental	
	prep tables, gas oven	dishwasher, grill	freezer, sinks,	commercial fridge, coffee pots,		
	freezer, 3 sinks,		dishwasher,	warming oven, ice maker,		
	commercial fridge		prep tables	microwave, freezer, portable		
				beverage service bar		
Tables	10 - 6ft. rectangular	11 - 8ft. Rectangular	4 - 8ft rectangular	12 - 8ft rectangualar	included in rental	
	20 - 60 inch rounds	8 - 60 inch rounds	19 - 6 ft rounds	40 - 60 inch rounds		
Chairs	200 fabric chairs	135 chairs	160 folding chairs	250 fabric + 96 wood patio	included in rental	
A/V Equipment	podium	sound system	4 speakers, cd player	wall mounted screen, podium,	state of the art	
	wi-fi	wi-fi	projector, screen, wi-fi	microphone, easels, CD/DVD player	technology	
			microphones, amp	sound system, wi-fi		
Staffing	CSR	none	check in/out attendant	Alcohol security @ \$50/hr	catering, event planner	
Extra Services	Tear Down	none	none	over 6-8 hour booking is \$35/2hrs	several packages offered	





MEMORANDUM

To: Eagle-Vail Constituents
Finance Committee
Joint Board of Governors
Jeff Layman, Community Manager

From: Ken Marchetti and Matt Jones

Date: October 30, 2014

Subject: Preliminary 2015 Budget

Attached for your consideration is a preliminary 2015 budget for EagleVail Metropolitan District and EagleVail Property Owners Association. This budget is a working draft at this time and public input, Finance Committee and Board Member input are welcome. The departmental budgets were recently received and updated and we are still in the process of going through staff level reviews so we anticipate further minor changes to the working draft but the attached budget provides a good starting point for discussion. The budget is expected to be formally adopted at the Joint Board of Governors meeting on November 20 and the EVPOA budget is scheduled to become final at their annual meeting scheduled for February 2018 so there will be ample opportunity for discussion and revisions.

Highlights of the Metro District 2014 budget are:

1. The District's operations and debt service are primarily funded with property taxes. The District's assessed value is flat since it is not a re-valuation year. The assessed value, mill levy rates and property taxes compared to 2013 are:

	2013	2014		
	<u>Budget</u>	<u>Budget</u>	<u>Change</u>	<u>Percent</u>
Assessed Value (Preliminary)	67,304,110	67,306,110	2,000	
Operating Mill Levy Rate	14.835	14.835	0.000	
Debt Service Mill Levy Rate	7.102	7.101	0.001	
Operating Property Taxes	998,456	998,486	30	
Debt Service Property Taxes	477,994	477,941	(53)	

- 2. The District's expenditures are detailed in the budget as follows:
 - a. Pavilion and Tennis Page 2

MARCHETTI & WEAVER, LLC

EagleVail Metropolitan District October 30, 2014 Page 2

- b. Swim and Parks Page 3
- c. Debt Service Page 4
- d. Golf Revenues Page 5
- e. Golf Maintenance Page 6
- f. Golf Pro Shop Page 7
- g. General and Admin Page 8
- h. Food and Beverage Page 9
- i. Capital Expenditures Page 10

Overall revenues are up approximately 3% and expenditures before capital are up 3.7% over 2014's forecast.

- 3. The Capital expenditures for 2015 will primarily consist of Pool, Parks, Trails, Golf Course Equipment, Clubhouse and Business District Improvements. The Pool, Parks and Trail improvements will be paid out of the Property's Owners Association Capital/Reserve Assessments while the Golf Equipment, Clubhouse and Business District Improvements will be paid out of the Metropolitan Districts general mill levy. This list is still preliminary and subject to revision but shows total Metro District capital expenditures are \$973,938 and POA capital expenditures are \$366,250 for a total of \$1,340,188. The Metro District capital expenditures are detailed on Page 10 of the report and the POA expenditures are shown on page 11-B.
- 4. The Eagle-Vail Property Owners Association revenues and expenditures are shown on pages 11A and 11B and are included as a separate section in the combined summary on Summary Page 1. Highlights of the POA Budget are:
 - a. EVPOA Assessments have been budgeted to increase slightly by \$10 for 2015:

Units	1,446
Operating Assessments Per Unit	205
Capital/Replacement Assessments Per Unit	130_
Total Assessments Per Unit	335
Operating Assessment Income	296,430
Capital/Replacement Assessment Income	187,980
Total Assessment Income	484,410

- b. Operating expenses for the POA are detailed on Pages 11-A and 11-B of the budget report. The operating portion of the POA budget is basically a break-even budget.
- c. Capital expenditures (either direct or indirect through EVMD) included in the POA's preliminary budget, as indicated above total \$366,250, with a detailed list on Page 11-B.

MARCHETTI & WEAVER, LLC

EagleVail Metropolitan District October 30, 2014 Page 3

d. The 2014 POA Administrative Expense Reimbursement with a comparison to 2013 has been calculated as follows:

	2014 100%	POA Percent	Revised		2015 <u>100%</u>	POA Percent	Revised
Community Manager	101,314	50.00%	50,657		101,314	50.00%	50,657
Compliance Officer	49,375	65.00%	32,094		49,375	65.00%	32,094
Admin Manager	49,852	10.00%	4,985		49,852	10.00%	4,985
Office Manager	35,000	50.00%	17,500		35,000	50.00%	17,500
_	235,541		105,236		235,541		105,236
ICMA	18,843		8,419		18,843		8,419
Payroll Taxes	4,122		1,842	30	4,122		1,842
Workers Comp	4,711		2,105		4,711		2,105
Health Insurance	47,404		21,179		47,908		21,404
Employee Incentives			0		12,632		5,644
Wellness Benefit	2,500		1,117		2,000		894
Total _	313,121		139,897		325,756		145,543
Office Overhead Percentage			15.00%				15.00%
Office Overhead Amount (covers):			20,985				21,831
Dues & Subscriptions, Office Supp Printing, Telephone & Internet, Tra							
Rent			6,000				6,000
Insurance for entry monuments			1,000				1,000
Auto Insurance			575				575
Auto Fuel, maintenance			2,000				2,000
Other Miscellaneous			1,000				1,000
Total			166,882				177,949
Round to			167,000				178,000

RESOLUTIONS OF EAGLE-VAIL METROPOLITAN DISTRICT

TO ADOPT 2015 BUDGET

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE EAGLE-VAIL METROPOLITAN DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2015 AND ENDING ON THE LAST DAY OF DECEMBER 2015.

WHEREAS, the Board of Directors of the Eagle-Vail Metropolitan District has appointed a budget committee to prepare and submit a proposed 2015 budget at the proper time; and

WHEAREAS, such committee has submitted a proposed budget to this governing body at the proper time, for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, and a public hearing was held on October 2, 2014 and continued to November 6, 2014 and interested taxpayers were given the opportunity to file or register any objections to said proposed budget; and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED by the Board of directors of the Eagle-Vail Metropolitan District, Eagle County, Colorado:

- Section 1. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Eagle-Vail Metropolitan District for the year stated above.
- Section 2. That the budget hereby approved and adopted shall be certified by any officer or the District Administrator or accountant and made a part of the public records of the District.

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TO SET MILL LEVIES

A RESOLUTION LEVYING PROPERTY TAXES FOR THE YEAR 2014, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE EAGLE-VAIL METROPOLITAN DISTRICT, EAGLE COUNTY, COLORADO, FOR THE 2015 BUDGET YEAR.

WHEREAS, the Board of Directors of the Eagle-Vail Metropolitan District, has adopted the annual budget in accordance with the Local Government Budget Law, on November 6, 2014 and;

WHEREAS, the amount of money necessary to balance the budget for general operating expenses and capital expenditure purposes from property tax revenue is \$998,486.14 and;

WHEREAS, the Eagle-Vail Metropolitan District finds that it is required to temporarily lower the general operating mill levy to render a refund for \$0.00, and;

WHEREAS, the amount of money necessary to balance the budget for capital expenditure purposes from property tax revenue approved by voters or at public hearing is \$0.00, and;

WHEREAS, the amount of money necessary to balance the budget for voter approved bonds and interest is \$477,940.69, and;

WHEREAS, the 2014 valuation for assessment for the Eagle-Vail Metropolitan District, as certified by the County Assessor is \$67,306,110

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the EAGLE-VAIL METROPOLITAN DISTRICT, EAGLE COUNTY, COLORADO:

- Section 1. That for the purposes of meeting all general operating expenses of the Eagle-Vail Metropolitan District during the 2015 budget year, there is hereby levied a tax of 14.835 mills upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2014.
- Section 2. That for the purposes of rendering a refund to its constituents during budget year 2015 there is hereby levied a temporary tax credit/mill levy reduction of 0.00 mills.
- Section 3. That for the purpose of meeting all capital expenditures of the Eagle-Vail Metropolitan District during the 2015 budget year, there is hereby levied a tax of 0.00 mills upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2014.

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TO SET MILL LEVIES (CONTINUED)

- Section 4. That for the purpose of meeting all payments for bonds and interest of the Eagle-Vail Metropolitan District during the 2015 budget year, there is hereby levied a tax of 7.101 mills upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2014.
- Section 5. That any officer or the District Administrator or accountant is hereby authorized and directed to either immediately certify to the County Commissioners of Eagle County, Colorado, the mill levies for the Eagle-Vail Metropolitan District as hereinabove determined and set, or be authorized and directed to certify to the County Commissioners of Eagle County, Colorado, the mill levies for the Eagle-Vail Metropolitan District as hereinabove determined and set based upon the final (December) certification of valuation from the county assessor.

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TO APPROPRIATE SUMS OF MONEY

(PURSUANT TO SECTION 29-1-108, C.R.S.)

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNT AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE EAGLE-VAIL METROPOLITAN DISTRICT, EAGLE COUNTY, COLORADO, FOR THE 2015 BUDGET YEAR.

WHEREAS, the Board of Directors has adopted the annual budget in accordance with the Local Government Budget Law, on November 6, 2014, and;

WHEREAS, the Board of Directors has made provision therein for revenues in an amount equal or greater to the total proposed expenditures as set forth in said budget, and;

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues and reserves or fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the District.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE EAGLE-VAIL METROPOLITAN DISTRICT, EAGLE COUNTY, COLORADO:

Section 1. That the following sums are hereby appropriated from the revenues of each fund, to each fund, for the purposes stated:

GENERAL FUND:

Parks & Recreation Operating Expenses	\$381,160
General and Administrative Expenses	550,950
Golf Operating Expenses	1,221,510
Pro Shop Cost of Goods Sold	104,000
Food Service Expenses	242,849
Certificates of Participation	272,963
Capital Projects	<u>973,938</u>

TOTAL GENERAL FUND: \$3,747,370

DEBT SERVICE FUND:

Debt Service Expenditures

Expenditures \$488,751

TOTAL DEBT SERVICE FUND: \$488,751

TO ADOPT 2015 BUDGET, SET MILL LEVIES AND APPROPRIATE SUMS OF MONEY

The above resolutions to adopt the 2015 budget, set the mill levies and to appropriate sums of money were adopted this 6th day of November, 2014.

Attest:			
Title:			



Accountants' Compilation Report

Joint Board of Governors Eagle Vail Metropolitan District and Eagle Vail Property Owners Association Edwards, Colorado October 30, 2014

We have compiled the accompanying combined statement of revenues, expenditures and changes in fund balance of Eagle Vail Metropolitan District and Eagle Vail Property Owners Association for the nine month period ended September 30, 2014 in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. We also compiled the accompanying budget and forecast of revenues, expenditures and changes in fund balance for the year ending December 31, 2014 and the preliminary budget for calendar year 2015, in accordance with standards established by the American Institute of Certified Public Accountants.

We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

We serve in a dual role with the District, as a consulting financial manager and as an external accountant. Management (with our participation) is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements. We have prepared these financial statements in our capacity as a consulting financial manager for the District.

As an external accountant our responsibility includes conducting the compilation in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Management (with my participation) has elected to omit substantially all of the disclosures and the statement of cash flows as of September 30, 2014, required by generally accepted accounting principles. Management has also elected to omit the summary of significant accounting policies required by the guidelines for presentation of a forecast established by the American Institute of Certified Public Accountants. If the omitted disclosures were included in the historical financial statements and if the summary of significant accounting policies were included in the budget and forecast, they might influence the user's conclusions about the District's and Association's historical financial position results of operations and cash flows and the forecasted results of operations and fund balances. Accordingly, the historical financial statements and forecast are not designed for those who are not informed about such matters.

The actual historical information for calendar year 2013 is presented for comparative purposes only. The 2013 information for the District is taken from financial statements which have been audited by McMahan and Associates, L.L.C. and upon which they expressed an unqualified opinion in their report dated July 18, 2014. The 2013 information for the Association is taken from the statement of revenues and expenses compiled by Marchetti & Weaver LLC. My report on the 2013 financial information noted that management had elected to omit substantially all disclosures and the statement of cash flows for the Association and if these omissions had been included, they might influence the user's conclusions about the Association's 2013 financial position, results of operations and cash flows. Accordingly, the 2013 financial statements are not designed for those who are not informed about such matters.

We are not independent from and accounting and auditing perspective with respect to Eagle Vail Metropolitan District because we perform certain accounting services that impair our independence.

Marchetti & Weaver, LLC

Call Yr 2014 Printed: Printed: Projected YTD YTD YTD Variance 2014 Actual To Actual To Budget To YTD Variance 2014 Actual To Actual To Budget To YTD 0.000 14.835 9.30/2013 938.141 977.473 0.000 7.102 98.456 1,168.686 968.141 977.473 0.000 477.994 467.240 47.369.250 1,445.422 26.526 0.000 1,77.994 467.240 47.477 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,445.260 1,245.320 1,445.322 1,445.422 2,5400 1,445.270 1,445.260 1,245.270 1,445.260 1,245.270 1,445.260 1,245.270 1,245.270	Cartier Cart	L	EAGLE-VAIL METROPOLITAN DISTRICT AND PROPERTY OWNERS ASSOCIATION STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCES (SEE NOTE	ID PROPERTY (OWNERS ASSO 3ALANCES (SEE	OCIATION SEE NOTE BELOW)	N)								
Call Yr Accorded Formation Call Yr Accord	Color Accordance Color		Actual, Budget and Forecast for the Periods	Indicated					۵	rinted:	10/30/14				
Column C	California Cal					Cal Yr 2014		Last Year	201	4 Year to Date		Cal Yr			
Table Tabl	Main	Ne			Adopted 2014	Projected Variance	2014	YTD Actual To		YTD Budget To	Variance Favor	Prellm 2015	'15 Budget vs		
Control of the cont	State Stat			_1	-	Fav(Unfav)	Forecast	9/30/2013	9/30/14	9/30/14	(Unfavor)	Budget	'14 Forecst	Percent	Explanation
Service Milk Pales Service	Comparison Com		Assessed Value	17,282,71	۵		144 825					14 835	2,000	% 5	
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Standard Departy Tax	Secret Property Tax		District Revenues												
Secretary Lange Act Company Lange Company Lange Act Company Lange Co	National Part National Par		Operating Property Tax	1,193,78		0 (998,456	1,168,696	986,141	977,473	8,668	998,486	8	%0	
Particle	and Property Tax and Part of the Contraction of the		Debt Service Property Tax	477,27	╣`		476,450	467,240	472,108	467,949	4,160	1 472 477	(53)	%0	
According to the page Acco	Activation Act		I otal Property lax	1,6/1,05			1,4/6,450	1,635,936	1,458,250	1,445,422	12,828	1,4/0,42/	(52)	%0	
1,20,50,50,50,50,50,50,50,50,50,50,50,50,50	2		Operating Specific Ownership Lax Debt Service Specific Ownership Tax	1964		0 0	19,120	32,359	14.925	12,747	2,179	19.118	- (3)	%0	
Total Decimination of the Control of Market State (17.28) T4,725 T,744	Part		Water Tap Fees			41,477	41,477	54,400	41,477	0	41,477	0	(41,477)	-100%	
National State 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,220,65 1,2	Proceeding between the Service of Control		Interest income			0	17,383	67,743	7,645	13,037	(2,392)	18,251	867	5%	
Strict Revenue 2 207,668 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157,268 157	12, Tennis Revenue 2, 207,569 157,389 157,722 133,326 141,416 133,326 141,169 157,369 157,389 157,722 141,169 133,326 141,169 157,369 141,416 133,326 141,169 157,369 141,416 133,326 141,169 157,369 141,416 141,416 141,416 141,416 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169 141,169		Golf Revenues less Cost of Goods Sold		7,	(61,701)	1,223,799	1,235,051	1,220,048	1,287,241	(67,193)	1,279,500	55,701	2%	
Lange below	d and Bewenge Rev less CCS 1 (13.388) (15.564) (14.7728) (14.189) (15.544) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189) (14.189)		Pavilion, Tennis, Swim & Parks Revenue			(13,499)	198,151	179,434	181,177	186,606	(5,429)	215,650	17,499	%6	0
Charlest Payment	about District Revenues 6A 7706.385 7441,117 3,207,409 (49,677) 3,157,722 3,351,187 3,097,950 3,120,452 5,2720 et Disbusements Expenses CHOS Subsequentes CHOS Subsequentes (47,389) (747,389) (556,462) (550,072) (600,890) 59,818 (776,389) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (3,148) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) (1,132) </th <th></th> <th>Food and Beverage Rev less CGS</th> <th></th> <th></th> <th>(15,954)</th> <th>141,414</th> <th>133,326</th> <th>143,169</th> <th>153,697</th> <th>(10,528)</th> <th>161,568</th> <th>20,154</th> <th>14%</th> <th></th>		Food and Beverage Rev less CGS			(15,954)	141,414	133,326	143,169	153,697	(10,528)	161,568	20,154	14%	
Comparison	Companying accounters Companying Companying accounters Companying acco		Total District Revenues	3,441,11	_	(49,677)	3,157,732	3,351,187	3,097,950	3,125,374	(27,425)	3,210,452	52,720	2%	
Maintenance Expense Maintenance Maintenance Expense Maintenance Expense Maintenance Expense Maintenance Maintenance Maintenance Expense Maintenance	Maintenance Expense		District Disbursements		╀							CHANGE STORY			
Pro Shop and Willow Creek 78 (390,864) (403,900) (7,789) (411,889) (391,841) (344,12) (342,480) (343,283) (1,865)	Pro Shop and Willow Creak TB 390,644 (403,900) (7,789) (1,182) (48,486) (31,1870) (33,4419) (38,4818) (1,892) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,992) (1,9						(747,383)	(556,462)	(550,072)	(609,890)	59,818	(759,864)	(12,480)	2%	
brouse Expense	1,10,10,10,10,10,10,10,10,10,10,10,10,10			_			(411,689)	(311,870)	(324,412)	(342,480)	18,068	(413,383)	(1,695)	%0	
d & Bewarage Expense 9 (118,789) (12342) (11,346) (11,3422) (11,3422) (11,3422) (11,3422) (11,3422) (11,3423) (11,3423) (11,3423) (11,3422) (14,4770) (6,950) 1 (39,562) (3,650) (3,650) (3,650) (3,650) (3,427) (4,4770) (6,950) m Expenses (3,954) (3,650) (4,270) (6,190) (3,650) (2,746) (2,422) (4,670) (6,950) m Expenses (3,956) (4,560) (4,270) (1,6540) (3,650) (2,746) (2,422) (4,670) (6,950) service 90 Control and Administrative Expense - Gall (45,6396) (5,44,811) (2,422) (1,6540) (2,146) (1,24,256) (3,272) (1,6540) (3,144) (1,6540) (3,144) (1,146,700) (1,146,700) (1,146,700) (1,146,700) (1,146,700) (1,146,700) (1,146,700) (1,146,700) (1,144,150) (1,144,150) (1,144,150) (1,144,150) (1,144,150) (1,144,150) (1,144,150) (1,144,150) <th>d & Beverage Expense 9 (117,977) (11,360) (36,165) (14,382) (14,488) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4392) (14,4392) (14,4372) (14,4382) (14,4382) (14,4372) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) <th< th=""><th></th><th></th><th></th><th>_</th><th></th><th>(48,495)</th><th>(39,900)</th><th>(33,479)</th><th>(38,618)</th><th>5,139</th><th>(48,263)</th><th>232</th><th>%0</th><th></th></th<></th>	d & Beverage Expense 9 (117,977) (11,360) (36,165) (14,382) (14,488) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4392) (14,4392) (14,4372) (14,4382) (14,4382) (14,4372) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) (14,4382) <th< th=""><th></th><th></th><th></th><th>_</th><th></th><th>(48,495)</th><th>(39,900)</th><th>(33,479)</th><th>(38,618)</th><th>5,139</th><th>(48,263)</th><th>232</th><th>%0</th><th></th></th<>				_		(48,495)	(39,900)	(33,479)	(38,618)	5,139	(48,263)	232	%0	
1,000 Expenses 2	1,000,000,000,000,000,000,000,000,000,0		Food & Beverage Expense	_	_	•	(117,977)	(101,900)	(98,165)	(113,932)	15,767	(143,897)	(25,920)	22%	
Committee Comm	Expenses 2 (3,650) (3,650) (14,17) (165,746) (113,623) (13,620) (14,17) (165,746) (121,755) (13,620) (14,170) (15,243) (13,620) (14,170) (15,243) (13,620) (14,170) (15,243) (13,620) (14,170) (15,243) (165,620) (14,170) (15,243) (165,620) (14,170) (15,244) (165,620) (14,170) (15,244) (165,620) (14,170) (15,244) (165,620) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (14,160) (Pavilion Expenses	_	_		(37,820)	(33,613)	(29,874)	(34,993)	5,119	(44,770)	(6,950)	18%	
13,124,0 14,120 14,170 145,749 113,543 119,522 134,629 134,140 13,144 14,170 145,749 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14,140 14	1 (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182) (19182)		Tennis Expenses		_		(3,650)	(2,746)	(2,432)	(3,272)	840	(3,650)	0	%0	
3 (147,242) (142,843) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (147,443) (1	Standard Beller Strense		Swim Expenses			ت	(165,746)	(113,633)	(150,262)	(134,828)	(15,434)	(168,940)	(3,194)	%7	
Service 99 Certs of Participation 4 (275,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15,475) (15	1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000, 1,000,		Parks Expense			•	(142,681)	(121,755)	(119,933)	(132,046)	12,112	(163,800)	(21,119)	15%	
Salver's and Paying Agent Fees - List 15,534 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,544 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,544 115,544 115,544 115,544 115,545 115,545 115,545 115,545 115,544 115,544 115,544 115,545 115,544 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,545 115,5	1 Service - G.D Bonds		General and Administrative Expense - GF	_	_		(515,717)	(327,790)	(342,011)	(398,169)	56,158	(350,950)	(35,233)	%/	
Service 9 Carlo Bonds	Service - Go Bonds		Treasurer's and Paying Agent Fees - DS		_		(15,540)	(15,234)	(15,377)	(15,238)	(138)	(15,538)	7 [%	
Carrell Carr	Static Surplus (Deficit) Before Capital Expenditures C.2800.651) C.283.795 C.294.553 C.294.553 C.294.553 C.294.563 C.294.553 C.294.544 C.204.34 C.204.3		Debt Service '99 Certs of Participation	_			(474.555)	(30,238)	(144,150)	(27,282)	0	(272.963)	1.592	%1-	
Comparison of the Reserve	Company Comp		Total MD Dishursements Before Canital	2	4	20.00	(2 054 553)	(1 801 540)	(1 837 448)	(1 994 899)	157 451	(3.059.231)	(104 678)	40%	
ltal Expenditures 10 (118,524) (449,792) 128,894 (320,898) (368,729) (35,962) (620,620) 584,657 (973,989) (653,040) 11	list Expenditures 10 (118,524) (449,792) 128,894 (320,898) (358,729) (35,962) (620,620) 584,657 (973,939) (653,040) 11		District Surplus (Deficit) Before Capital	640,46	+		203,180	1,549,647	1,260,502	1,130,476	130,026	151,221	(51,959)	-26%	
se of Assets solutions be of Assets solutions and the Expenditures (116,524) (449,792) 128,894 (320,898) (368,729) (35,962) (620,620) 584,657 (673,939) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653,040) (653	e of Assets 10 (118,524) (449,792) 128,894 (320,898) (35,962) (620,620) 584,657 (973,938) (653,040) Istrict Surplus (Deflett) 521,942 (226,178) 108,460 (117,718) 1,180,918 1,224,539 509,856 714,683 (623,040) ge in Bond Res Funds, Prepalds & Inventory 3,019,404 3,250,139 291,207 3,541,346 3,106,298 3,541,346 3,759,995 1,005,891 2,806,911 (107,718) ge in Bond Res Funds, Prepalds & Inventory 3,019,404 3,023,961 399,667 3,423,628 4,287,216 4,765,886 3,759,995 1,005,891 2,806,911 (822,717) Bal - End Metro (incl Restrict Bond Fund 3,023,961 3,967 3,423,628 4,287,216 4,765,886 3,759,995 1,005,891 2,580,911 (822,717) Bal - End Metro (incl Restrict Bond Fund 1,491,987 (14,621) 1,477,276 900,770 918,724 997,449 (78,725) 1,528,616 52,396 1,1,00,325 1,491,987 1,445,281 1,4287,216		Capital Financing	4	0	0	0	0	0	0	0	0	0		
Separate Surplus (Deficity) S21,942 (226,178) 108,460 (117,718) 1,180,918 1,224,539 509,856 714,683 (822,717) (704,989) (704,989) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,718) (117,7	Second		litures			128,894	(320,898)	(368,729)	(35,962)	(620,620)	584,657	(973,938)	(653,040)	204%	
Baiance - Beginning Metro ge in Bond Res Funds, Prepaids & Inventory Bal - End Metro (Incl Restrict'd Bond Fun 3,541,346 3,023,961 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,400,325 1,491,997 1,532,064 1,632,017 1,532,064 1,632,018 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632,019 1,632	Baiance - Beginning Metro go in Bond Res Funds, Prepalds & Inventory Bal - End Metro (Incl Restrict'd Bond Fun 3,541,346 3,023,961 1,490,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,325 1,491,897 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3801 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,380 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891 1,400,3891		District Surplus (Deficit)	521,94		108,460	(117,718)	1,180,918	1,224,539	509,856	714,683	(822,717)	(704,999)	299%	
goin Bond Res Funds, Prepaldis & Inventory Ball - End Metro (Incl Restrict'd Bond Fun 3,541,346 3,023,961 3,041,346 3,023,961 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362 3,042,362	go in Bond Res Funds, Propaldis & Inventory Bal - End Metro (Incl Restrict'd Bond Fun 3,541,346 3,023,961 3,641,346 3,023,961 3,641,346 3,023,961 3,641,348 3,641,346 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 3,641,348 4,281,216 4,765,886 4,781,777 4,777 5,600,911 4,777 5,600,911		Find Rejence - Benincipa Matre	3 019 40	3 250 13	291 207	3 541 346	3 106 29B	3 541 346	3 250 139	291 207	3 423 R2R	(117 718)	%5"	
Bail - End Metro (Incl Restrict'd Bond Fun 3,541,346 3,023,961 3,964 3,023,961 3,628 6 3,759,995 1,005,891 2,600,911 (822,717)	Bail - End Metro (Incl Restrict'd Bond Fun 3,541,346 3,023,961 3,967 3,423,628 4,287,216 4,765,886 3,759,995 1,005,891 2,600,911 (822,717) bonents of Fund Balance and Proposition Explainment Reserve (~50% of Operating Explainment Reserve 3,541,346 3,023,961 3,996,67 3,423,628 4,287,216 4,765,886 3,759,995 1,005,891 2,600,911 (822,717)		Change in Bond Res Funds, Prepaids & Invento			0	0	3,100,230	0	0	0	0,720,020	(2)	?	
Donents of Fund Balance 1,400,325 1,491,897 1,523,064 2,141,021 3,541,346 3,541,346 3,541,346 3,541,346 3,541,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,346 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 3,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,446 4,641,44	connents of Fund Balance = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = = <th></th> <th>Fund Bal - End Metro (incl Restrict'd Bond F</th> <th>Ш</th> <th>Ц</th> <th>399,667</th> <th>3,423,628</th> <th>4,287,216</th> <th>4,765,886</th> <th>3,759,995</th> <th>1,005,891</th> <th>2,600,911</th> <th>(822,717)</th> <th>-24%</th> <th></th>		Fund Bal - End Metro (incl Restrict'd Bond F	Ш	Ц	399,667	3,423,628	4,287,216	4,765,886	3,759,995	1,005,891	2,600,911	(822,717)	-24%	
Doments of Fund Balance 1,400,325 1,491,897 (14,621) 1,477,276 900,770 918,724 997,449 (78,725) 1,529,616 1,011 & Replacement Reserve (~50% of Operating Exp) 3,541,346 3,023,961 3,96,67 3,423,628 4,287,216 4,765,886 3,759,995 1,005,891 2,800,911	Ochents of Fund Balance 1,400,325 1,491,021 1,532,064 14,288 1,946,352 1,346 1,302,961 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,302,067 1,002,091 1,529,616 1,002,091 1,520,0191 1,520,0191				II	n '	п	11	п	H	li .	tt	11		
Ital & Replacement Reserve 2,141,021 1,532,064 414,288 1,946,362 3,386,446 3,762,546 1,004,616 1,071,296 3,541,346 3,023,961 3,923,628 4,287,216 4,765,886 3,759,995 1,005,891 2,600,911	Ital & Replacement Reserve 2,141,021 1,532,064 414,288 1,946,362 3,386,446 3,847,162 2,762,546 1,004,616 1,071,296 1,005,891 2,600,911 (companying accountant's report.		Components of Fund Balance Operating reserve (~50% of Operating Exp)	1.400.32		(14.621)	1.477.276	900.770	918.724	997.449	(78.725)	1,529,616	52.339		
3,541,346 3,023,961 3,99,667 3,423,628 4,287,216 4,765,886 3,759,995 1,005,891 2,600,911	3,541,346 3,023,961 399,667 3,423,628 4,287,216 4,765,886 3,759,995 1,005,891 2,600,911 (companying accountant's report.		Capital & Replacement Reserve	2,141,02		414,288	1,946,352	3,386,446	3,847,162	2,762,546	1,084,616	1,071,296	(875,056)		
			Total	3,541,34		399,662	3,423,628	4,287,216	4,765,886	3,759,995	1,005,891	2,600,911	(822,717)		

Page 1-A (Summary A)

ENGLE-VAIL METROPOLITAN DISTRICT STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCES Actual Budget and Forecast for the Periods Indicated	S AND F	UND BAL	ANCES				_	Printed:	10/30/14				
	L			Cal Yr 2014		Last Year	20	2014 Year to Date		Cal Yr			
	ပ	Cal Yr	Adopted	Projected	Cal Yr	ΔTY	YTD	YTD	Variance	Prellm	'15 Budget		
	Ñ	2013	2014	Variance	2014	Actual To	Actual To	Budget To	Favor	2015	sv		
Account	Rei	Actuai	Budget	Fav(Unfav)	Forecast	9/30/2013	9/30/14	9/30/14	(Unfavor)	Budget	'14 Forecst	Percent	Explanation
14 B. C. L. L. C.		STATE STATE OF	SCHOOL STATE OF		A				Balling Street	THE REAL PROPERTY.		92	
POA On Assemb (See Alen Can Assemt Below111		281 970	289 200	-	289 200	281.970	289.200	289.200	0	296.430	7.230	2%	
DOB Face		7.258	2 400	3 200	A 800	F 968	4.580	1 800	2.780	5.600	O	%0	
DOA Other Income	-	20 524	18 700	10 900	29 600	24.209	24.878	14.025	10.851	28,000	(3.600)	-12%	
General Admin & Operations	1 0	243 919)	(279.392)	7.590	(271.802)	W	(187,591)	(216,639)	29,048	(301,807)		11%	
Community Relations	-	(16,476)	(33,860)	2,000	(31,860)		(10,122)	(17,245)	7,123	(46,360)		46%	
Design Review Committee	-	(15,580)	(13,000)	0	(13,000)	(12,120)	(9,690)	(9,750)	8	(13,000)	0	%0	
POA Operating Sumtus (Deficit)		43.787	(15,952)	23,690	7,738	98,293	111,232	61,391	49,841	(33,137)	(40,875)	-528%	
POA Can Res Assmt (See On Assmt Above) 11		151.830	180,750	0	180.750	151,830	180,750	180,750	0	187,980	7,230	4%	
POA Projects, Capital and Non-Routine		(326,778)	(171,880)	(5,327)	(177,207)	(28,778)	(5,148)	(900'09)	44,852	(366,250)	(189,043)	107%	
POA Capital Surplus (Deficit)		(174,948)	8,870	(5,327)	3,543	125,052	175,602	130,750	44,852	(178,270)	(181,813)	-5132%	
POA Overali Surplus (Deficit)		(131,161)	(7,082)	18,363	11,281	223,345	286,834	192,141	94,693	(211,407)	(222,688)	-1974%	
Fund Balance - Beginning POA	Ĺ	447.747	202,995	113,314	316,309	447,747	316,309	202,995	113,314	327,011	10,703	3%	
Less Depreciation		(277)	(578)		(578)	0				(578)	0		
Frind Bal - End BOA	-	316.309	195 335	131.677	327.011	R74.092	603.143	395.136	208.007	115.026	(211.985)	-85%	

See accompanying accountant's report.

Note: Separate undertying accounting records are maintained for each entity and this combined report is presented for information purposes only. Shaded areas are the POA accounts.

Page 1-B (Summary B)

	Is Ind	Cated	Actual Budget and Forecast for the Periods Indicated				_	Printed:	10/30/14	70			
	F			Cai Yr 2014		Last Year	20	2014 Year to Date	L	Cal Yr			
New		Cal Yr	Adopted	Projected	Cal Yr	στΥ	YTD	YTD	>	Prelim	'15 Budget		
	Ŏ	2013 Actual	2014 Budget	Variance Eav(Infav)	2014 Forecast	Actual To	Actual To 9/30/14	Budget To 9/30/14	(Unfavor)	2015 Burdont	vs '14 Forecst	Percent	Explanation
Assessed Value	1	80 582 740	67 304 110		67 304 110	2107/02/2	1000			67.306.110	2,000	%0	ASSes
Control Allin Control	_	14 835	14 835		14 835					14.835	0000	%0	No Change
Dobt Candon Mill Date	_	2034	7 102		7 102					7 101	(1000)	%0	0% To Cover DS
General Operations Revenue&(Expenditures)	- (SE	200	701.1		7						(1000)	5	
1-41100 Operating Property Tax	_	1,193,784	998,456	0	998,456	1,168,696	986,141	977,473	8,668	998,486	30	%	0% AV * Mili Levy
_		49.144	39,938	0	39,938	32,359	31,259	26,626	4,634	39,939	Ŧ	%0	0% 4% of Prop Tax
	7	54,400		41,477	41,477	54,400	41,477	0	41,477	0	(41,477)	-100%	
1-47100 Interest income		74,722	17,383	0	17,383	67,743	7,645	13,037	(2,392)	18,251	867	2%	.5% of Balances
_	œ	(450,898)	(544,811)	29,094	(515,717)	(327,790)	(342,011)	(398,169)	56,158	(550,950)	(35,233)	7%	Per Schedule
Debt Service '99 Certs of Participation	4	(275,475)	(274,563)	80	(274,555)	(30,238)	(27,281)	(27,282)	0	(272,963)	1,592	-1%	Per COP Sch
Total General Operations	_	645,677	236,404	70,579	306,982	965,172	697,230	591,686	105,544	232,763	(74,219)	-24%	
	_												
<u> </u>		020 227	742.00	c	73.007	070 207	470 400	070 707	007	177.044	(63)	è	00/ AV + Mill Com
2-48100 Debt Service Property Lax		47.270	46,774	-	477,994	407,240	472,108	407,948	4,100	477,94	(20)	800	At of Dear Tox
Jour Debt Service Specific Ownership Lax Debt Service - General Bonds	4	(472,800)	(473,300)	00	(473.300)	(146.400)	(144.150)	(144,150)	2,179	(473.213)	87,8	500	Per DS Sch
1-80580 Daving Agent Fees for Bonds	-	(1 200)	(1 200)		(1,200)	(1 200)	(1 200)	(1,200)	0 0	(1200)	0	%0	
÷		(14,353)	(14,340)	0	(14,340)	(14,034)	(14,177)	(14,038)	(138)	(14,338)	2	%0	3% of Prop Tax
	_	8,564	8,274	0	8,274	318,543	327,506	321,307	6,200	8,307	33	%0	
Parks & Rec Operations Surplus (Deficit)	_									THE WAY			
Pavilion Operations	2	10,141	11,730	450	12,180	7,242	12,396	9,263	3,133	10,230	(1,950)	-16%	Based on Prior
Tennis Operations	7	(3,562)	(3,650)	0	(3,650)	(2,746)		(3,272)	840	(3,650)	0	%0	Based on Prior
Swim Club	6	(29,592)	(32,569)	(22,115)	(54,684)	(4,430)		(16,870)	(22,331)	(44,940)	9,744	-18%	Based on Prior
Parks and Fields	m	(89,999)	(112,150)	6,558	(105,592)	(92,379)	(92,087)	(107,654)	15,567	(127,150)	(21,558)	,	Based on Prior
Total Parks & Rec Operating		(113,012)	(136,639)	(15,107)	(151,746)	(92,313)	(121,325)	(118,534)	(2,791)	(165,510)	(13,764)	%6 6	
Goff Operations Surplus (Deficit)	_												
Golf Revenue	ĸ	1,230,593	1,285,500	(61,701)	1,223,799	1,235,051	1,220,048	1,287,241	(67,193)	1,279,500	55,701	2%	
Golf Maintenance Expense	₹	(706,385)	(746,706)	(677)	(747,383)	(556,462)	(550,072)	(609,890)	59,818	(759,864)	(12,480)	2%	
Golf Pro Shop and Willow Creek	78	(390,864)	(403,900)	(4,789)	(411,689)	(311,870)	(324,412)	(342,480)	18,068	(413,383)	(1,695)	%D	
Ciubhouse Expense	89	(49,196)	(47,363)	(1,132)	(48,495)	(39,900)	(33,479)	(38,618)	5,139	(48,263)	232	%0	Based on Prior
Food & Beverage		15,089	28,045	(4,607)	23,437	31,426	42,004	39,765	5,239	17,671	(5,767)	-25%	Per Dir of Golf
Total Golf Ops Surplus (Deficit) Before Cap	P	99,237	115,575	(75,906)	39,669	358,245	357,090	336,017	21,073	75,660	35,992	91%	
Total Operating Income Before Capital		640,466	223,614	(20,434)	203,180	1,549,647	1,260,502	1,130,476	130,026	151,221	(51,959)	~56 %	
Capital Financing & Expenditures							<u>.</u>						
Grant Funding/Contributions/Property Sales	4	0	0	0	0	0	0	0	0	0	0		
Bond and COP Financing Proceeds	4	0	0	0 (0 (0 (0 (0 (0 (0 (0 (
Bond and COP Cost of Issue	4 -	0 0	0 0	00	0 0	0 0	0 0	0 0	0 0		0 0		
Cors returning Capital Expenditures and Equipment	1 0	(118.52	(449.792)	128.894	(320.898)	(368.729)	(35.962)	(620.620)	584,657	(973.938)	(653.040)	204%	204% Per Schedule
Equipment Lse/Purchase Pmts & Cost of issue	4		0	0	0	0	0	0	0	0	0		
Total Capital Financing & Expenditures	_	(118,524)	(449,792)	128,894	(320,898)	(368,729)	(35,962)	(620,620)	584,657	(973,938)	(653,040)	204%	
Overall District Surplus (Deficit)	_	521.942	(226.178)	108,460	(117,718)	1.180.918	1,224,539	509,856	714,683	(822,717)	(704,999)	299%	
						B	II			STATE OF THE STATE OF			
Fund Balance - Beginning	_	3,019,404	3,250,139	291,207	3,541,346	3,106,298	3,541,346	3,250,139	291,207	3,423,628	(117,718)	-3%	Combined
Change in Bond Res Funds, Prepaids & inventory	Joy.	070	700000	0	0	4 504 546	1 100	0	0	440	1272.0007	7070	
Fund bal - End (including Resurct a Bond F) 4	4	040,140,0	3,023,301	00 555									

Page 1-C (Summary C)

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Call V Adopted Call V Amopted Call	California Cal		EAGLE VAIL METROPOLITAN DISTRICT OTHER REVENUES Actual, Budget and Forecast for the Periods Indicated	Indicated						Printed:	10/30/14					
Colif Address Colif Ad	Color Colo					Cal Yr 2014		Last Year	201	4 Year to Dat		Cal Yr				Г
Wildle Tep Free Common Tep	While To Exercise 0 8,022 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	New Acct		Cal Yr 2013 Artusi	Adopted 2014 Budget	Projected Variance	Cal Yr 2014 Forecast	YTD Actual To	YTD Actual To	YTD Budget To 9/30/14		Prefilm 2015 Rudoet	'15 Budget vs '14 Forecst	Percent	Explanation	
Total Tipe Finese	Market Common	142100 1-42200 1-42300		0 0 54,400		8,052 0 33,425	8,052 0 33,425	54,400	8,052 0 33,425		8,052 0 33,425		(8,052) 0 (33,425)			
National Control Con	NEESET ICANONE		Kayak Crossing Def. Taps Total Tap Fees	54,400	0	41,477	41,477	54,400	41,477	0	41,477	0	(41,477)			П
Partition Description Partition Part	Parkier Departitions Care		Interest Income INTEREST INTEREST INCOME INTEREST INCOME INTEREST INCOME INTEREST INCOME INTEREST INCOME INTEREST INCOME		000	00000	000				00000	000	000000			
Pavilion Income	Pavilion Densitions (1,542) (1,550) (1,500) (1,500) (1,520) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1,500) (1	1-43100 1-43110 1-43200		46,708 3,400 0	50,000 6,000	0 (000'9)	50,000 0	36,555 4,300 0	42,270 0 0	40,056 4,200 0	2,214 (4,200) 0	55,000 0 0	5,000	10% 0% NA		0
Pawlion Advantishing (2,430) (3,500) (1,500) (1,322) (3,357) 2,035 (3,000) (1,000) 100% Pawlion Advantishing (2,200) (1,4500) (1,600) (1,500) (1,500) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000) (1,000)	Pavilion Advertising Pavilion Advertising Pavilion Advertising Pavilion Advertising Pavilion Advertising Pavilion Contract Cleaning Pavilion Diagrams Pavili		Pavillon Income	50,108	56,000	(6,000)	20,000	40,855	42,270	44,256	(1,986)	55,000	5,000	10%		Т
Pavilion Repairs & Maint (6,745) (4,000) 0 (4,000) (3,351) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (1,000) 25% Pavilion Utility - Electric Pavilion Utility - Cas (3,551) (3,500) 0 (3,500) (3,500) (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) 0 (3,500) <td>Pavilion Repairs & Maint (6,742) (4,000) (6,350) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160</td> <td>-5331(-53339 -53340 -53350</td> <td></td> <td>(2,430) (280) (16,463)</td> <td>(3,500) (2,000) (14,500) (4,350)</td> <td>1,500 1,000 0 2,350</td> <td>(2,000) (1,000) (14,500) (2,000)</td> <td>(1,821) (280) (13,509)</td> <td>(1,322) (400) (13,760) (1,632)</td> <td>(3,357) (1,500) (10,875) (3,263)</td> <td>2,035 1,100 (2,885) 1,630</td> <td>(3,000) (2,000) (14,500) (4,350)</td> <td></td> <td>50% 100% 0% 118%</td> <td></td> <td></td>	Pavilion Repairs & Maint (6,742) (4,000) (6,350) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160) (3,160	-5331(-53339 -53340 -53350		(2,430) (280) (16,463)	(3,500) (2,000) (14,500) (4,350)	1,500 1,000 0 2,350	(2,000) (1,000) (14,500) (2,000)	(1,821) (280) (13,509)	(1,322) (400) (13,760) (1,632)	(3,357) (1,500) (10,875) (3,263)	2,035 1,100 (2,885) 1,630	(3,000) (2,000) (14,500) (4,350)		50% 100% 0% 118%		
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Total Pavilion Operations 10,141 11,730 450 12,180 7,242 12,396 9,263 3,133 10,230 (1,950) -1 Tennis Operations Composition Operations 10,141 11,730 450 12,180 7,242 12,396 9,263 3,133 10,230 (1,950) -1 Tennis Reverue 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Total Pavilion Operations 10,141 11,730 450 12,186 9,283 3,133 10,230 (1,950) -1 Tennis Revenue 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Pavillon Expenses	(39,966)	(44,270)	6,450	(37,820)	(33,613)	(29,874)	(34,993)	5,119	(44,770)	(6,950)	18%		П
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	-2-		Total Tennis Operations	(3,562)	(3,650)	o	(3,650)	(2,746)	(2,432)	(3,272)	840	(3,650)	0	%0		П

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			Cal Yr 2014		Last Year	201	2014 Year to Date	8	Cal Yr			
New	Cal Yr	Adopted	Projected	Cal Yr	σ¥	ATT D	σtγ	Variance	Prelim	'15 Budget		
Acct No Account	2013 Actual	2014 Budget	Variance Fav(Unfav)	2014 Forecast	Actual To 9/30/2013	Actual To 9/30/14	Budget To 9/30/14	Favor (Unfavor)	2015 Budget	vs '14 Forecst	Percent	Explanation
Swim Operations												
	31,671	32,000	1,526	33,526	30,640	33,526	30,958	2,568	34,000	474	1%	
	4,601	6,000	(2,932)	3,068	4,601	3,068	6,000	(2,932)	9,000	2,932	%96 %100	
1-4430U Swim leam Kevenue	5,000	9,000	(7,550)	4,450	5,000	4,45U 71 568	000,21	(7,550)	74.000	2,550	%C71	
	386	200'50	2,360	961	386	961	000.00	1961	1.500	539	56%	
	(798)		(2,511)	(2,511)	(798)	(2,511)	0	(2,511)	(1,500)	1,011	40%	
Total Swim Revenue	110,235	119,000	(7,938)	111,062	109,203	111,061	117,958	(6,897)	124,000	12,938	12%	
	į		•							•	ì	
	(23,018)	(23,033)	0	(23,033)	(17,003)	(17,766)	(17,014)	(752)	(23,033)	0	%0	
1-5/1ZU Salaries - Staff	(99,96)	(000'ee)		(60,709)	(52,693)	(60,709)	(855,15)	(10,431)	(05,000)	(183)		
	(79,684)	(78,033)	۳	(84,802)	(69,896)	(79,534)	(68,352)	(11,183)	(85,033)	(231)		
1-57250 Retirement Benefits	(1,047) (838)	(1,561)	(135)	(1,696)	(920)	(1,056)	(1,371)	315	(1,701)	9	%0	
	(246)			(1,000)		(82)	(300)	218	(1.105)			
	(1)	(1,000)		(1.000)	Ē	(867)	(1.000)	133	(2,000)	(1.000)	7	
_	(7 284)		(124)	(24 124)	(7 131)	(24 124)	(23 506)	(818)	(24 000)	124		
	(16,868)			(5.200)	(2.756)	(8.764)	(850)	(7.914)	(6.200)	(1.000)		
	(2,077)	(3,000)		(3,000)	(1,840)	(495)	(2,657)	2,162	(3,000)	0	%0	
-57510 Supplies (Office & General)	(3,156)	(5,400)		(5,400)	(3,101)	(4,464)	(2,306)	842	(5,400)	0	%0	
		(2,200)		(2,200)	,		(2,200)	2,200	(2,200)	0		
_	(257)	(2,000)	<u>8</u>	(2,845)	(257)	(2,845)	(2,000)	(845)	(2,000)	(2,155)	_	
	(801)	(1,500)		(1,500)	(801)	(986)	(1,500)	504	(1,500)	0 0	%0	
1-377 TO SWITH DUILLY - EMECUTE	(11,390)	(10,000)	(2,000)	(12,000)	(7,012)	(7 780)	(6,633)	(1,021)	(12,000)	1 28	78%	
	(4,932)			(7.800)	(9,301)	(7.112)	(9.428)	2.316	(8,000)			
	(2,194)			(2,400)	(1,587)	(1,833)	(1,736)	(96)	(2,400)			
-57760 Swim Utility - Trash	(1,409)			(1,200)	(1,021)	(096)	(870)	(06)	(1,200)		%0	
Total Swim Expenses	(139,827)	(151,569)	(14,177)	(165,746)	(113,633)	(150,262)	(134,828)	(15,434)	(168,940)	(3,194)	2%	
Total Swim Operations	(29,592)	(32,569)	(22,115)	(54,684)	(4,430)	(39,201)	(16,870)	(22,331)	(44,940)	9,744	-18%	
Parks & Ball Fields Operations & Maintenance												
	1,380	2,000	0	2,000	1,380	1,150	2,000	(820)	2,000	0	%0	
	0	820	0 0	850	0 00	9 ;	0 70	0 00	850	0	%6	
1-44/UU LOUGIY Proceeds	16,747	000,41	730	14,000	12,006	11,43/	10,591	3 438	000,4	(430)		
	15,000	15,000	ŝ	15,000	10,000	10,000	10,000	0	15,000	0	%0	
Total Parks Revenue	47,327	36,650	439	37,089	29,376	27,846	24,392	3,455	36,650	(439)	-1%	
Park Labor And Expenses												
Community Landscape/Flowers Beds									(20,000)	(20,000)		
	(72,043)	_	0 6	(80,000)	(65,532)	(76,261)	(72,770)	(3,491)	(75,000)	5,000	%P	
1-59425 Fields Maint Supplies	(12,784)	(13,000)	(218)	(13,000)	(12,784)	(7.038)	(0,000)	5.962	(13.000)	0	%01-	
	(14,684)		7,4	(7,400)	(10,564)	0	(10,647)	10,647	(14,800)	(7,40	7	
	(3,000)			(2,000)	(3,000)	(4,838)	(5,000)	163	(2,000)			
	(9,239)	<u> </u>		(12,000)	(7,429)	(7,610)	(9,648)	2,039	(12,000)	0 (%0	
1-59/00 Parks Utility - Electricity 1-59/70 Darke Hilling - Water/Sewer	(6,536)	(6,000)		(6,000)	(5,128)	(4,907)	(4,/U/) (8,273)	(300 6)	(0,000)	360	0%	
	0		0 0	0	(1440)	0	(0,2,0)	0	0	20	Y V	
Total Parks Expense	(137,326)	(148,800)	6,119	(142,681)	(121,755)	(119,933)	(132,046)	12,112	(163,800)	(21,119)	15%	
Total Darks 9 Dell Golds Onemitions@faintenance												

(1) Forecast based on current staff levels; (2) Based on historical

	EAGLE VAIL METROPOLITAN DISTRICT												
	DEBT SERVICE FUND												
	Actual, Budget and Forecast for the Periods Indicated	Indicated		38			۵	Printed:	10/30/14				WALLEY CONTROL OF THE
				Cal Yr 2014		Last Year		2014 Year to Date		Cal Yr			
New	>	Cal Yr	Adopted	Projected	Cal Yr	TTD		YTD	Variance	Prelim	'15 Budget		
Acct	No Account	2013 Actual	2014 Budget	Variance Fav(Unfav)	2014 Forecast	Actual To 9/30/2013	Actual To 9/30/14	Budget To 9/30/14	Favor (Unfavor)	2015 Budget	vs '14 Forecst	Percent	Explanation
	Financing Sources (Uses)									Seminary Company			
	Property Taxes - Debt Service											des	
	Specific Ownership Taxes - Debt Service			(,			•	C				
	Grant Funding/Contributions		0	0	0			0 (0 (0	5 (2.50	
	Eagle County Grant			•				0	0 0		0 0		
	Equipment Lease/Purchase Financing			0				0	5		0 6		
	Bond Financing Sale of Assets			0				0	0		000	300-00	
	Total Financian Spirites	-	c		6	6	0	0	•	6	0		
_	Dobb CODe and Learning Courters	2	•	,								2	
1-61830		(60.475)	(54.563)	80	(54,555)	(30,238)	(27,281)	(27.282)	0	(47,963)	6,592	-12%	
1-61840		(215,000)	(220,000)	0	(220,000)			0	0	(225,000)		2%	
2-61810	0 2009 Bonds interest	(292,800)	(288,300)	0	(288,300)	(146,400)	(144,150)	(144,150)	0	(283,213)		-5%	
2-61850	0 2009 Bonds Principal	(180,000)	(185,000)	0	(185,000)	0	0	0	0	(190,000)	(2,000)	3%	
	2016 Bonds Payments										00		
	•										0		
	Lease/Purchase Payments interest			0				0	0		0		
	Lease/Purchase Payments Principal			0				0	0		0 0		
	Lease/Purchase Payments Principal			o (•	•		5 (
	COP/Bond Cost of Issuance			0				0 0	0 0		0 0		
	Bond Issue Cost CP			.				-	0 0		- ·		
	Lease/Purchase Fees	200		0		138		ь	D		Б		
	Total Financing Expenditures	(748,275)	(747,863)	8	(747,855)	(176,638)	(171,431)	(171,432)	0	(748,176)	1,679	%D	
e.	See accompanying accountant's report.										II		
	Remaining Bond Proceeds						Bonds	Bonds	Bonds	COPs			
	Bond Proceeds - Beginning of Year					Year	Principal (00 000	interest	Total	Total			
	Bond Proceeds During Year					2010	180,000	295,710	4/5,710	1/0,0/2			

COPs Total 275,671 271,725 275,725 275,475 274,563 275,088 275,088 271,275 271,275 271,675 Bonds

Total

475,710

472,275

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| Interest 295,710 302,275 297,175 292,800 283,300 283,513 27,513 248,300 220,713 248,913 248,913 110,163 91,913 72,913 32,913 32,913 10,163 91,913 72,913 72,913 32,913 32,913 72,913 72,913 72,913 10,163 91,913 72,913 55,2913 55,2913 5,078,372 Bonds
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Cost of Issuance Reimburse Prior Costs Incurred Eligible Capital Expenditures Remaining Bond Proceeds

2,735,209

New Acct	GOLF OF EACH ING NEVEROLES AND EAFEAULT ONES Actual, Budget and Forecast for the Periods indicated						Printed:	10/30/14				
₹ 5	L		Cal Yr 2014		Last Year	2	2014 Year to Date		Cal Yr			
t	Cal Yr	Adopted	Projected	Cal Yr	σŦ	OTY.	σŦ	Variance	Prelim	'15 Budget		
	2013	2014	Variance	2014	Actual To	Actual To	Budget To	Favor	2015	SA		
No Account	Actual	Budget	Fav(Unfav)	Forecast	9/30/2013	9/30/14	9/30/14	(Unfavor)	Budget	'14 Forecst	Percent	Explanation
Golf Revenues												
-45110 Golf - Season Passes	171,690	180,000	(5,310)	174,690	171,690	174,690	180,000	(5,310)	190,000	15,310	%6	
-45120 Goif - Punch Cards	46,150	50,000	(8,405)	41,595	46,150	41,595	50,000	(8,405)	42,000	405	1%	
-45150 Golf - Greens Fees	778,605	800,000	(25,000)	775,000	773,826	768,003	795,090	(27,086)	800,000	25,000	3%	
45160 Golf - Cart Fees	8,481	8,000	(200)	7,500	8,411	7,103	7,934	(831)	8,000	200	2%	
-45200 Golf - Par 3 Green Fees	61.783	99	(060'6)	56,910	61,783	56,910	000'99	(060'6)	70,000	13,090	23%	
45300 Golf - Range	65,751	70,000	(2,000)	68,000	64,746	67,634	68,930	(1,296)	70,000	2,000	3%	
-45400 Advance Reservation Fees	4,090	7,000	(4,020)	2,980	4,090	2,980	7,000	(4,020)	3,000	20	1%	
45500 First Tee Program (1)		0	0	0	0	0	0	0	0	0	¥	
-45600 Cash Over/(Short)	0	0	0	0	0	0	0	0	0	0	¥	
45610 Handicap Fee Revenue, Net	325	200	0	200	1,216	1,015	1,871	(826)	200	0	%0	
GPS Advertising		0	0	0			0	0	0	0	Ą	
Total Golf Revenues	1,136,875	1,181,500	(54,325)	1,127,175	1,131,912	1,119,930	1,176,824	(56,894)	1,183,500	56,325	105%	
Other Revenues												
-45700 Rent - Clubs	45,341	40,000	624	40,624	44,751	40,624	39,479	1,144	40,000	(624)	-5%	
-45800 Miscellaneous Income		0	0	0			0	0	0	0	A N	
45900 Pro Shop Merchandise Sales	162,956	160,000	0	160,000	152,878	150,590	150,105	485	160,000	0	%0	
-51100 Pro Shop Cost Of Goods Sold	(114,578)	(000'96)	(8,000)	(104,000)	(94,489)	(94,096)	(79,168)	(11,928)	(104,000)	0	%0	
Total Other Revenues	93,718	104,000	(7,376)	96,624	103,140	100,118	110,416	(10,299)	96,000	(624)	-1%	
											1	
Total Golf Revenues	1,230,593	1,285,500	(61,701)	1,223,799	1,235,051	1,220,048	1,287,241	(67,193)	1,279,500	55,701	2%	

See accompanying accountant's report.

(1) Internal changes within the First Tee Program

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EAGLE VAIL METRO DISTRICT												
GOLF REC FUND - MAIN I ENANCE-18 HULE Actual, Budget and Forecast for the Periods Indicated	Indicated					ů.	Printed:	10/30/14				
20 USE 15			Cal Yr 2014		Last Year	201	2014 Year to Date		Cal Yr			
New	Cal Yr	Adopted	Projected	Cal Yr	YTD Actual To	YTD Arthel To	YTD Budget To	Variance	Prellm	'15 Budget		
No Account	Actual	Budget	Fav(Unfav)	Forecast	9/30/2013	9/30/14	9/30/14	(Unfavor)	Budget	'14 Forecst	Percent	Explanation
_	(83 600)	(000 707	(030 0)	(850 20)	(2000)	(62 042)	(64 645)	4 573	(885 288)	c	780	
-/1110 Calaines - Director of Parks & Golf Maint.	(83,800)		(2,200)	(12,453)	(90,907)	(63,042)	(9,013)	213	(13.401)	(948)	%80	
	(6,728)		(181)	(6,901)		(5,043)	(5,169)	126	(6,901)	0	%0	
Total Superintendent	(102,536)	(102,879)	(2,743)	(105,622)	(75,084)	(77,347)	(78,830)	1,482	(106,570)	(948)	1%	
-71120 Salaries - Superintendent	(56,560)		(1,538)	(58,498)	(41,207)	(42,748)	(43,815)	1,067	(96,960)	1,538	-3%	
I-71130 Salaries - Mechanic	(46,300)	(46,700)	6,283	(40,417)	(33,709)	(27,948)	(35,923)	7,975	(54,000)	(13,583)	34%	
	-		(1		000	1	(41,000)	(41,000)	NA V	
	(249,952)	(260,000)	0 (1.14)	(260,000)	(199,556)	(202,375)	(220,562)	18,187	(210,000)	50,000	-19% A 14%	Additional Employee
-/1220 Health/Life Insurance -71240 Maintenance - Deline Ben Salaried	(23,633)		380	(24,203)	(17,880)	(18,042)	(6.379)	(423)	(124, 127)	(9,004)		kadiuonai empioyee
	(3,356)		90	(3,380)	(2.700)	(2,731)	(2,867)	136	(2,730)	650	-19%	
	(4,296)		50	(8,904)	(4,123)	(3,794)	(7,298)	3,504	(8,985)	(61)	1%	
I-71270 Payroll Taxes	(1,331)	(1,343)	7	(1,336)	(629)	(554)	(1,095)	541	(1,345)	6)	1%	
Seasonal Employee Incentive Flogram	0.00		1007	1000 000	1702 0007	1004 4001	1444 000	22 400	VE 30 TO 31	100	790	
Total Grounds Maintenance Payroll	(496,256)	(766,LTc)	1,665	(525,016)	(380,781)	(781,187)	(414,387)	33,190	(527,654)	(126,11)	%2°	
_	240		c	(000 9)	(6.240)	(25.9.2)	(000 9)	700	(0000)	c	8 0	
71400 Annual Maintenance items	(5,340)	(0,000)	9 0	(0,000)	(3,340)	(0,0/0)	(6,000)	525	(3,500)	2 2	17%	
-7 1410 Auto Repairs	(3,361)		0 0	(3,000)	(+on'1)	(734)	(8,000)	7.266	(5,000)	3,000	-38%	
	(26.375)	(26,000)	0	(26,000)	(25.837)	(20.510)	(25,470)	4,961	(26,000)	0	%0	
	(32,397)	(32,000)	0	(32,000)	(31,329)	(29,523)	(30,945)	1,422	(33,000)	(1,000)	3%	
	(15,425)	(15,000)	0	(15,000)	(14,313)	(8,373)	(13,919)	5,546	(13,000)	2,000	-13%	
	(1,359)		0	(1,000)	(1,359)	(925)	(1,000)	48	(1,300)	(300)	30%	
	(1,916)		0	(4,000)	(1,572)	(2,099)	(3,281)	1,182	(4,000)	0 (%0	
-71470 Vegatative Management	(7,250)	(7,200)	0 0	(7,200)	(3,103)	(5,402)	(3,082)	(2,320)	(7,200)	(1 000)	100%	
-/ (400 waterways & neadgate Kepali Supplies	(100)		•	(000,1)	(e))	•	(679)	670	(2,000)	(000'1)	8	
-71520 Agricultural Chemicals	(33.541)	(40.000)	0	(40,000)	(24.698)	(29.866)	(29,455)	(412)	(40,000)	0	%0	
	(1,776)	(2,000)	0	(2,000)	(404)	(415)	(455)	40,	(1,500)	200	-25%	
	(3,152)		(754)	(3,754)	(2,789)	(3,754)	(2,654)	(1,100)	(3,000)	754	-50%	
	(4,535)		(182)	(5,182)	(4,535)	(5,182)	(2,000)	(182)	(5,000)	182	*4	
71550 Soil & Sand	(10,768)	(13,500)	405)	(300,51)	(9,035)	(6,166)	(735,11)	291,6	(15,000)	(1006,1)	%11%	
	(2,715)		(cot:1)	(4,000)	(2,5/5)	(3,050)	(3.781)	731	(4,000)	0	%0	
_								0	SAR BELLEVIE			
	(4,745)		0	(3,000)	(4,050)	(1,395)	(2,561)	1,166	(3,000)	0	%0	
	(1,261)		0	(1,000)	(1,261)	(949)	(1,000)	<u>.</u>	(1,000)	0	%0	
	(3,587)		£,	(3,585)	(3,587)	(3,585)	(3,584)	Ξ	(3,585)	0	%0	
	(796)		0 0	(2,500)	(256)	(65)	(805)	740	(2,000)	200	-20%	
-/ 1040 (Maintenance Travel & Training -/ 1650 Maintenance Uniforms	(4,243)	(4,300)	9 6	(4,300)	(3,534)	(3.176)	(3, 194)	2,703	(3,500)	200	-42%	
	(343)		0	(200)	(343)	0	(200)	200	(200)	0	%0	
			l			ı		0		1		
	(23,730)	٠	0	(23,625)	(17,821)	(18,363)	(17,743)	(621)	(23,625)	0	%0	
	(1,610)		0	(2,060)	(1,218)	(1,658)	(1,559)	(86)	(2,060)	0	%0	
	(1,454)		0 ((2,700)	(1,089)	(1,557)	(2,022)	465	(2,700)	0	%0	
-/1/40 Maintenance Utility - Leiephone -/1/50 Maintenance Littlity - Trach/Portable Commodes	(4,957)	(4,800)		(4,800)	(3,630)	(3,070) (6,511)	(5,215)	(730)	(4,600) (8,240)	9 6	%0	
_	2	2	(2342)	(237.054)	(175.682)	(168.875)	(195.503)	26.628	(232.010)	5.041	-2%	t
Builting Colonial and Colonial	(200 300)	\downarrow	(Train)	(747 202)	(FEG 462)	(5:50 033)	(000 000)	040	(750 984)	(40 400)	200	
l oral 16 Hole Operating	(coc'on/)		(//0)	(747,383)	(204,000)	(7/n'ncc)	(ממש'פטה)	20,010	(100,00m)	[14,464]	7	

រា ថ -	GOLF REC FUND - CLUBHOUSE & JANITORIAL	, L						, 1	110000				
*	Actual, budget and Forecast for the Periods indicated	Idicated		Cal Yr 2014		Last Year	201	2014 Year to Date		Cal Yr			
New		Cal Yr	Adopted	Projected	Cal Yr	YTD		YTD	Variance	Prellm	'15 Budget		
Acct		2013	2014	Variance	2014	Actual To	Actual To	Budget To	Favor	2015	NS		
No	No Account	Actuai	Budget	Fav(Unfav)	Forecast	9/30/2013		9/30/14	(Unfavor)	Budget	'14 Forecst	Percent	Explanation
Ö	CLUBHOUSE & HOLE 2 BATHROOM												
310 Ja	1-74310 Janitorial Services	(11,506)	(12,000)	0	(12,000)	(10,725)	(10,153)	(11,185)	1,032	(12,000)	0	%0	
410 CF	1-74410 Clubhouse Repairs/Mtce (1)	(12,422)	(12,000)	0	(12,000)	(9,459)	(3,312)	(000'6)	5,688	(12,000)	0	%0	
Ĭ	Hole 2 Bathroom Repairs/Mtce		(1,000)	0	(1,000)			(1,000)	1,000	(1,000)	0	%0	
510 0	1-74510 Clubhouse Supplies	(270)	(1,000)	(232)	(1,232)	(212)	(1,232)	(783)	(449)	(1,000)	232	-19%	
520 Ja	1-74520 Janitorial Supplies	(2,544)			(2,500)	(2,502)	(2,007)	(2,459)	451	(2,500)	0	%0	
710 CE	1-74710 Clubhouse Utility - Electric	(9,646)		(300)	(000'6)	(7,177)	(7,412)	(6,473)	(686)	(000'6)	0	%0	
720 Ci	1-74720 Clubhouse Utility - Gas	(3,533)	(3,100)	(400)	(3,500)	(2,731)	(3,267)	(2,396)	(871)	(3,500)	0	%0	
770 CJ	1-74770 Clubhouse Utility - Water/Sewer	(5,217)		0	(3,000)	(4,198)	(2,449)	(2,414)	(32)	(3,000)	0	%0	
750 CJ	1-74750 Ciubhouse Utility - Television	(2,726)		0	(2,863)	(1,999)	(2,280)	(2,099)	(181)	(2,863)	0	%0	
760 Ci	I-74760 Clubhouse Utility - Trash	(1,332)	(1,200)	(200)	(1,400)	(868)	(1,366)	(808)	(257)	(1,400)	0	%0	
F	TOTAL CLUBHOUSE	(49,196)	(47,363)	(1,132)	(48,495)	(39,900)	(33,479)	(38,618)	5,139	(48,263)	232	%0	
ري	See accompanying accountant's report			11					п		н		

(1) Pending insurance Receipt

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	CALLE VALL METRY DISTRICT GOLF REC FUND - PRO SHOP/PAR 3 Actual, Budget and Forecast for the Periods Indicated	ndicated						Printed:	10/30/14				
Ī			Cal Yr 2014			Last Year	201	2014 Year to Date		Cal Yr			
New		Cal Yr	Adopted	Projected	2007	ary L	YTD	ATD T	Variance	Prelim	'15 Budget		
No	No Account	Actual	Budget	Fav(Unfav)	Forecast	9/30/2013	9/30/14	9/30/14	(Unfavor)	Budget	'14 Forecst	Percent	Explanation
	Pro Shop Payroll									STATE STATE			
1-76110	Director of Golf Base Salary	(76,884)	(77,284)	(2,087)	(79,371)	(56,059)	(58,002)	(59,449)	1,448	(79,371)	0	%0	
1-76210	Health Insurance - Director Of Golf (1)	(11,268)	(12,228)	(186)	(12,414)	(8,290)	(9,233)	(9,097)	(136)	(13,360)	(946)	8%	
1-76230	Retire Ben - Golf Pro	(6,492)	(6,183)	(167)	(6,350)	(4,810)	(4,984)	(4,756)	(228)	(6,350)	0	%0	
	Total Golf Pro	(94,643)	(95,695)	(2,439)	(98,134)	(69,158)	(72,219)	(73,302)	1,083	(99,081)	(946)	1%	
1-76120	Salary - Assistant Pro	(20,736)	(18,900)	0	(18,900)	(16,692)	(17,842)	(17,071)	(771)	(18,900)	0	%0	
1-76130	Salary - Assistant Pro	(12,471)	(12,285)	0	(12,285)	(10,875)	(11,531)	(10,902)	(629)	(12,285)	0	%0	
1-76140	Salary - Assistant Pro	(13,929)	(12,968)	0	(12,968)	(12,589)	(10,593)	(11,250)	657	(12,968)	0	%0	
1-76150	Wages - Shop Staff Amount	(28,694)	(32,888)	0	(32,888)	(26,744)	(28,539)	(30,847)	2,308	(32,888)	0	%0	
1-76160	Hourly - Outside Services Amount	(59,694)	(61,000)	0	(61,000)	(53,815)	(52,732)	(55,520)	2,788	(61,000)	0	%0	
1-76170	Hourly - Rangers Amount	(11,771)	(18,000)	0	(18,000)	(10,555)	(16,534)	(16,218)	(316)	(18,000)	0	%0	
1-76180	Seas Staff incentive Program	(6,778)	(2,000)	0	(2,000)	(3,547)	(2,897)	(5,833)	2,936	(000'1)	0	%0	
1-76250	Pro Shop/Out Svcs Ret Ben - PTS	(2,288)	(2,211)		(2,211)	(2,033)	(2,246)	(2,025)	(220)	(2,211)		%0	
-76260	Workers Comp	(2,458)	(4,946)	(42)	(4,988)	(2,425)	(2,334)	(4,305)	1,971	(4,988)		%0	
1-76270	Payroll Taxes	(748)	(742)		(748)	(254)	(252)	(646)	394	(748)	0	% 0	
	Total Other Payroll	(159,566)	(170,939)	(48)	(170,987)	(139,529)	(145,499)	(154,617)	9,118	(170,987)	0	%0	
	Total Payroll	(254,210)	(266,634)	(2,487)	(269,122)	(208,687)	(217,718)	(227,919)	10,201	(270,068)	(946)	%0	
	Pro Shop Operations										(a)		
1-76310	Advertising & Marketing	(52,731)	ٽ	0	(45,000)	(39,974)	(34,723)	(34,113)	(010)	(45,000)	0	%0	
1-76410	Cart Repair & Maintenance	(4,164)			(2,000)	(3,659)	(3,236)	(6,150)	2,914	(4,000)	3,000	43%	
1-76420	Pro Shop Repair & Maintenance	(2,283)	(3,200)		(3,200)	(2,283)	(1,613)	(3,200)	1,587	(3,200)	0	%0	
1-76510	Pro Shop Operational Supplies	(5,270)	(7,500)	0	(2,500)	(4,078)	(7,434)	(5,804)	(1,629)	(7,500)	0	%0	
1-76520	Cart Supplies	(2,387)	(3,000)	0	(3,000)	(2,155)	(2,386)	(2,709)	323	(3,000)	0	%0	
1-76530	Range Supplies	(4,191)	(4,000)	(138)	(4,138)	(4,191)	(4,138)	(4,000)	(138)	(4,000)	138	-3%	
1-76610	Credit Card Charges	(28,809)	(30,360)	1,328	(29,032)	(24,258)	(24,958)	(25,564)	605	(30,525)	(1,4	2%	
1-76620	Rental Clubs Expense	(11,069)	0	(000'9)	(000'9)	0	0	0	0	(000'9)	V 20	%0	
1-76630	Scorecards	0		0	(2,000)	0	(1,443)	(2,000)	257	(2,000)		%0	
	Pro Shop Travel/Training	(1,575)			(3,500)	(1,575)	(3,106)	(3,500)	394	(3,500)	0	%0	
	Pro Shop Uniforms	(3,805)		(492)	(4,692)	(3,005)	(4,692)	(3,317)	(1,375)	(4,200)	492	-10%	
1-76740	Pro Shop Utility - Telephone	(3,716)	(000'9)	0	(000'9)	(2,779)	(2,838)	(4,487)	1,650	(6,000)	0	%0	
	Total Pro Shop Operations	(120,001)	(115,760)	(5,302)	(121,062)	(87,959)	(90,567)	(94,845)	4,278	(118,925)	2,137	-2%	
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See accompanying accountant's report.
(1) PPO 2 to PPO 3 plus Single coverage

EAGLE VAIL METRO DISTRICT												
GOLF REC FUND - PRO SHOP/PAR 3												
Actual, Budget and Forecast for the Periods Indicated	Indicated						Printed:	10/30/14				
			Cal Yr 2014		Last Year	20.	2014 Year to Date		Cai Yr			
New	Cai Yr	Adopted	Projected	Cal Yr	e¥.	OTY.	OTY	Variance	Prelim	'15 Budget		
Acct	2013	2014	Variance	2014	Actual To	Actual To	Budget To	Favor	2015	s		
No Account	Actuai	Budget	Fav(Unfav)	Forecast	9/30/2013	9/30/14	9/30/14	(Unfavor)	Budget	"14 Forecst	Percent	Explanation
Willow Creek - Payroll												
-78180 Salaries - Willow Creek Shop Amount	(11,231)	(14,000)	0	(14,000)	(11,231)	(13,753)	(14,000)	247	(14,000)	0	%0	
Total Willow Creek Payroll	(11,231)	(14,000)	0	(14,000)	(11,231)	(13,753)	(14,000)	247	(14,000)	0	100%	
Willow Creek - Operations										0		
-78420 Ciubhouse R & M	(1,835)		0	(2,400)	(970)		(1,269)	1,248	(4,800)	(2,400)	100%	00% Hot Wtr Htr?
-78510 Shop Supplies	(49)		0	(200)	(49)		(200)	435	(200)	0	%0	
-78610 Credit Card Charges	(1,202)		0	(1,391)	(1,202)	(493)	(1,391)	768	(1,391)	0	%0	
-78630 Scorecards	0		0	(515)	0		(515)	515	(1,000)	(485)	94%	
0 Water/Sewer	(980)	(006)	0	(006)	(757)	(774)	(969)	(78)	(006)	0	%0	
-78740 Telephone	(1,357)	(1,800)	0	(1,800)	(1,015)	_	(1,347)	326	(1,800)	0	%0	
78760 Trash	0	0	0	0	0		0	0	0	0	₹	
Total Willow Creek Operations	(5,423)	(7,506)	0	(2,506)	(3,993)	(2,374)	(5,716)	3,343	(10,391)	(2,885)	38%	
Total Pro Shop & Willow Creek	(390.864)	(403.900)	(7.789)	(411.689)	(311.870)	(324.412)	(342,480)	18.068	(413,383)	(1.695)	%0	

See accompanying accountant's report.

(Actual, Budget and Forecast for the Periods Indicated	Indicated					_	Printed:	10/30/14				200
			Cal Yr 2014		Last Year	20.	2014 Year to Date	te	Cal Yr			
New	Cal Yr 2013	Adopted 2014	Projected Variance	Cal Yr 2014	YTD Actual To	YTD Actual To	YTD Budget To	Variance Favor	Prelim 2015	'15 Budget vs		
No Account	Actual	Budget	Fav(Unfav)	Forecast	9/30/2013	9/30/14	9/30/14	(Unfavor)	Budget	'14 Forecst	Percent	Explanation
_										1	i	
1-80100 Community Manager	(100,625)	(98,650)	(2,664)	(40,852)	(35 161)	(74,037)	(75,885)	1,848	(101,314)	0 0	%°C	
_	(35,038)	(37,992)		(33,654)	(27.502)	(24,231)	(29,225)	4.994	(35,000)	1.34		
	(48.141)	(48.077)		(49,375)	(34,929)	(36,777)	(36,982)	205	(49,375)	ò		
	(38,964)	(42,654)	(4,750)	(47,404)	(28,473)	(33,589)	(31,170)	(2,419)	(47,908)	(504)	1%	
	(18,574)	(18,661)		(18,736)	(13,731)	(13,735)	(14,354)	619	(18,843)	(108)	1%	
1-80260 Admin. Workers Comp. Ins.	(2,077)	(4,665)	_	(4,684)	(2,060)	(1,888)	(3,589)	1,701	(4,711)	(27)	1%	
	(678)	(100)	(3)	(203)	(332)	(325)	(538)	213	(707)	€,	1%	
_	0	(24,000)	0	(24,000)	0	0	o i	0 !	(24,000)	0	%0 ::	
	į	(17,000)	17,000	0	,	•	(14,167)	14,167	(17,000)	(17,00	¥ Z	
	(3,400)	(3,500)	0	(3,500)	0 0 0 7 7	0 00	0 1	o f	(3,500)		%0	
_	157,906	173,000	(6,000)	167,000	119,250	115,333	05/671	(14,41/)	1/8/190	081,11	7/0	
	(84,161)	(79,500)	5 C	(79,500)	(54,579)	(60,395)	(39,625)	000	(61,685)			
-	(11,100)	(11,100)		(11,100)	(001,110)	(11,100)	(2007)	2	(2,450)		900	
	(3,154)	(3,000)	(and)	(3,000)	(2,940)	(3,242)	(2,002)	3 562	(3,800)	o c	%0	
1-80450 Consulung	(680) (6 800)	(8,000)		(000,4)	(9/0)	(5,200)	(26.50)	900	(8,000)		%0	
	(88)	(104)		(104)	(26)	(68)	(78)	9	(104)	0	%0	
	0	(140)	0	(140)	Ò	Ò	(105)	105	(140)	0	%0	
	(1,656)	(3,600)		(3,600)	(877)	(292)	(2,700)	2,135	(3,600)			
1-80480 Directors Discretionary	(6,939)	(17,000)		(8,500)	(099)	0	(12,750)	12,750	(17,000)	(8,500)		
	0	(000'9)	4,	(1,000)	0	(866)	(6,000)	5,134		_	-100%	
	(1,265)	(1,500)	(177)	(1,677)	(510)	(1,677)	(1,500)	(1/1)	(1,500)	> -	%LL-	
	(021,1)	(1,300)	0	(1,300)	(60 4)	(343)	(6/6)	750	(1,300)			
	(42,407)	(46,786)	0 00	(46,786)	(31,533)	(35,654)	(35,089)	(202)	(49,125)	(2,339)		
	(13,246)	(24,000)	000,4	(18,000)	(0,220)	(0,007)	(16,000)	17,393	(10,000)	(63)		
1-60543 IMarkeung & Advertising	(14,704)	(21,000)	-	(21,000)	(#CO'DL)	(3,304)	(12,4,51)	2,103	(200,12)		Z	
20545 Business District	(15 389)	(30,000)	15,000	(15,000)	(16 771)	(11 283)	(22 500)	11.217	(30,000)	(15,000)	100%	
	(2,500)	(3,600)	0	(3,600)	(1.750)	(1.500)	(2,700)	1,200	(3,000)		-17%	
	(3,954)	(2,500)	(1,600)	(4,100)	(2,482)	(4,051)	(1,875)	(2,176)	(2,500)	1,600	-39%	
	(2,000)	(2,000)		(2,000)	0	(2,000)	(2,000)	0	(5,000)		%0	
1-80560 Office Expense - Community Manager		0	0	0			0	0	0	0	ş	
_	(13,801)	(16,000)	0	(16,000)	(11,099)	(11,849)	(12,867)	1,018	٠		%0	
	(3,560)		ٽ	(8,000)	(2,728)	(7,851)	(2,758)	(2,092)			%0	
	(5,935)		(841)	(6,241)	(5,935)	(6,241)	(5,400)	(841)	(6,200)	41	-1%	
	(1,238)	(1,250)	0 00	(1,250)	(1,236)	(1,238)	(062,1)	1305)	(nez'i)		200	
1-80640 Admin. Travel & Training & Auto Keimb	(8,036)	(0,400)	(00°L)	(0,000)	(35,001)	(2,510)	(4,524)	(289)	(0,000)	_		
_	(966)	(2.400)		(2,400)	(32)	(897)	(78)	(819)	(2,400)			
	(12,637)	(000'6)	(1,400)	(10,400)	(686'6)	(8,028)	(7,114)	(914)		(1,600)	_	
1-80750 Web Site Maintenance	•	(2,500)	0	(2,500)			(1,875)		(2,500)			
1-80800 FiCA Medicare Expense All Departments	(16,653)	(13,938)	(8)	(13,946)	(13,409)	(13,798)	(11,270)	(2,52	(14,010)	9)		
Contingency		(14,000)	0	(14,000)		300	0	0	(14,000)	0	%5	

	EAGLE VAIL METRO DISTRICT FOOD & BEVERAGE OPERATIONS Actual, Budget and Forecast for the Periods Indicated	ndicated						Printed:	10/30/14				
				Cal Yr 2014		Last Year	201	2014 Year to Date	L.	Cal Yr			
Nex		Cal Yr	Adopted	Projected	Cal Yr	OTY.	YTD	ΔŢΥ	Variance	Prelim	'15 Budget		
Acct		2013 Actual	2014 Budget	Variance Fav(Unfav)	2014 Forecast	Actual To 9/30/2013	Actual To 9/30/14	Budget To 9/30/14	Favor (Unfavor)	2015 Budget	vs '14 Forecst	Percent	Explanation
	Revenues - Food and Beverage												
1-46100		43,219	64,000	(14,000)	50,000	42,824	49,834	62,802	(12,968)	64,000	14,000	28%	
1-46110	_	3,462	6,400	(3,000)	3,400	3,462	3,339	6,400	(3,061)	6,400	3,000	88%	
1-46101		7 163	94,000	(10,000)	000.000	7.167	04,397	6,740	1 713	00,200	(3 500)	35%	
146120	Reer Sales	17 422	28,000	2,000	35,000	17.228	34.954	27.614	7.339	28,000	(2,200)	-20%	
1-46121		41.459	37,950	(7,950)	30,000	41,034	29,790	36,889	(7,100)	37,950	7,950	27%	
1-46130		4,692	2,000	5,600	12,600	4,654	12,586	6,819	5,767	7,000	(5,600)	44%	
1-46131		16,324	18,400	(2,100)	16,300	16,172	14,209	17,613	(3,404)	18,400	2,100	13%	
1-46140	•	208	200	o į	200	208	0	481	(481)	200	0	%0	
1-46141	<u> </u>	1,348	2,070	(0//)	1,300	1,321	ווו,ו	2,053	(941)	2,070	0//	%.AC	
	Total Food and Beverage Revenues	208,992	254,820	(27,720)	227,100	205,809	218,633	248,918	(30,285)	259,020	31,920	14%	
1-52100	Cost of Sales	(49 957)	(67.578)	12.390	(55.188)	(48.160)	(49.875)	(66.128)	16.253	(67.578)	(12,390)	22%	
-		39%	42%		42%	38%	40%	42%		42%	%0	%0	
1-52120		(20,525)	(21,104)	304	(20,800)	(19,968)	(22,200)	(20,641)	(1,559)	(21,104)	(304)	1%	
		35%	32%	:	32%	34%	34%	32%		32%	%0	%0	
1-52130		(3,722)	(8,128)	(1,120)	(9,248)	(3,474)	(2,934)	(7,818)	4,884	(8,128)	.%u	%ZL-	
1-52140	Liquor Cost Percent Wine Cost Of Sales	(899)	32% (643)	193	(450)	(882)	(455)	(633)	179	(643)	(193)	43%	
		58%	25%		25%	58%	0%	25%		25%	%0	0%	
	Total Cost of Sales	(75,104)	(97,453)	11,767	(85,686)	(72,483)	(75,464)	(95,221)	19,757	(97,453)	(11,767)	14%	
	Cross Percent	133 888	30% 157 368	(15 954)	141 414	133 326	143.169	153.697	(10.528)	161.588	20.154	14%	
	Eventual Date of the Party of t		2001101	(analas)									
1-84100		(29,497)	(33,000)	0	(33,000)	(26.603)	(29,231)	(28,802)	(429)	(33,000)	0	%0	
1-84110		(46,039)	(52,000)	12,000	(40,000)	(41,478)	(38,210)	(45,386)	7,175	(64,620)	(24,620)	62%	
1-84150		(2,200)	Incl Above	0 ;	Incl Above	(899)	(1,270)	0	(1,270)	incl Above	0	A N	
1-84230		(988)	(1,105)	156	(949)	(885)	(883)	(904)	1 540	(4 05.2)	(320)	34%	
1-84270	Workers Comp	(833)	(1,700)	36	(219)	(76)	(71)	(222)	151	(293)	(74)	, %	
1-84310		0	(200)	90	(200)	0	0	(409)	409	(200)	0	%0	
1-84330		(4,085)	(4,828)	525	(4,303)	(3,066)	(3,004)	(3,812)	807	(4,907)	(605)	14%	
1-84410		(2,614)	(4,000)	0	(4,000)	(2,066)	(2,898)	(3,939)	1,041	(4.000)	0 1	%0	
1-84510		(1,466)	(1,500)	0 0	(1,500)	(1,419)	(1,975)	(1,460)	(514)	(1,500)	0 0	% o	
1-84530	Supplies - Miscellatieous Supplies - Office	(452)	(980)	0	(980)	(191)	(8)	(980)	972	(980)	0	%0	
1-84540		(3,653)	(5,000)	(102)	(5,102)	(3,653)	(5,102)	(5,000)	(102)	(5,000)	102	-2%	
1-84610		(925)	(200)	Ö	(200)	(925)	0	(455)	455	(200)	0	%0	
1-84620		(1,906)	(1,000)	0 ((1,000)	(305)	0	(515)	515	(1,000)	0 (%0 0	
1-84630	Spoilage (Or Comps & Employee Discounts)	(3,865)	(2,000)	-	(2,000)	(2,008)	(1,396)	(1,819)	1 390	(2,000)	0	%0	
1-84710		(3.450)	(3,000)	0	(3,000)	(2,568)	(2,647)	(2,104)	(543)	(3,000)	0	%0	
1-84720		(1,178)	(1,000)	(88)	(1,089)	(910)	(1,089)	(846)	(243)	(1,000)	89	-8%	
1-84770		(1,739)	(1,000)	0	(1,000)	(1,399)	(821)	(813)	<u>@</u>	(1,000)	0	%0 0	
1-84740	Utility - Telephone Clubhouse	(708)	(1,800)	(4.420)	(1,800)	(552)	(469)	(1,141)	672	(1,800)		% 50	
1-84760		(1,630)	(480)	0	(1,500)	(299)	(368)	(497)	128	(550)	0	%0	
1-85410		(3,194)	(4,300)	0	(4,300)	(3,179)	(447)	(4,256)	3,809	(4,300)	0	%0	
1-85710		(2,235)	(1,800)	0 ((1,800)	(1,652)	(1,491)	(1,225)	(265)	(1,800)	0	%0	
1-85770	Utility - Water/Sewer-Hole 11	(1,116)	(1,200)	D C	(1,200)	(861)	(689)	(871)	181	(1,200)	0 0	%0 0	
1-85/60		0 0	(cza)	00	(670)	(000)	(120)	00.	50	(020)	00	NA V	
	Total Food and Beverage Expense	(118,799)	(129,323)	11,346	(117,977)	(101,900)	(98,165)	(113,932)	15,767	(143,897)	(25,920)	22%	
	Total Food & Bavarana Sumine (Deficit)	15.089	28.045	(4.607)	23.437	31 426	45 004	39 765	5 239	17.871	(5.767)	-25%	
	See accompanying accountant's report	22001		(1001)	T Total	1 22412	- aniot	2	1 1,745		Tr. 1621		
	oee accompanying accompans report							,	LS		ř.		

		1001						Princed:	10/30/14		_		
Account	H			Cal Yr 2014		Last Year	20	2014 Year to Date	ı	Cal Yr			
Account	_	Cal Yr	Adopted	Projected	Cal Yr	YTD	YTD	YTD	Variance	Prelim	'15 Budget		
	Z	2013 Actual	2014 Budget	Variance Fav(Unfav)	2014 Forecast	Actual To 9/30/2013	Actual To 9/30/14	Budget To 9/30/14	Favor (Unfavor)	2015 Budget	vs '14 Forecst	Percent	Expianation
=		•				(6		•	414	
I-911Zu rignway b save a tree Design Amenities	_	>		>		>	-		0		0	₹	
1-91331 Destination & Minor Sign Constr Costs	_	(30,512)		(320)	(320)	(30,512)	(320)	0	(320)		320	-100%	
_		(5,172)		0		(4,990)	0	0	0		0	Ϋ́	
	_	(1,665)		0 0		(1,665)	0 0	0 0	0 0		0 0	¥ ≨	
1-91352 MD rackity signs 1-91360 Design Amenities Owners Rep		(11,275)		0		(11.275)	0	0	0		0	¥ ¥	
				0				0	0		0	ž	
_								0	0		0	Š	
		4,340		0 ((5,160)	0	0 (0 0		0 (¥:	
		0 0, 1,	(000	0 00	10000	0 00	0 0	0,000	0 22 00	Ind con	00000	NA 14008	
1-91530 Stone Creek Sidewalk/Drainage (1)	< □	(5,400)	(909, Fe)	99,600	(2,000)	(5,400)	(1,892)	(90,00)	89,708	42 500	(89,600)	4480%	Carry Fwd II 14
_	3 C	(24.081)	(30.000)	0	(30,000)	(22.223)	(5,032)	(25.000)	19.968	(30,000)	0	%0	
)	(5.133)	(20,000)	0	(20,000)	(1,053)	0	(16,667)	16,667	(10,000)	10,000	-20%	
_	۵	(10,296)		0		(10,296)	0	0	0		0	Ϋ́	
1-91940 Planning and Engineering (Master Plan)		(1,200)	(15,000)	0 ((15,000)	0	(5,747)	(15,000)	9,253	(15,000)	0	%0	
_			(10,000)	0 22.27	(10,000)		(000 2)	0	0 00		10,000	-100%	
1-92490 AED Units	_			(nos')	(1'em)		(2,000)	•	(2,000)		000,	Ý.	
Shade Stricting			(5,000)	000 5	-			(5,000)	2002	(2500)	(2 500)	(d	
Figure			(5,000)	5,000	0			(5,000)	2,000	(10,000)	(10,000)	≦ ≨	
Chiorine Generator Celis			(000'6)	000'6	0			(000'6)	000'6	(17,000)		¥	
Paint				0					0	(3,000)			
-	.00.00			1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	100		1		1	(0000)			
1-92230 Pool Construction Detects Costs Teamle				(610,61)	15,U15)		(\$10,61)	c	(GLU,GL)	(2,000)	3,015 C	ΑN	
1-92310 Tennis Facilities Soft Costs	-		(2,000)	2,000	0			(2,000)	2,000	(2,000)	(2,000)	¥	Defer from 2012
1-92320 Tennis Facilities improvements	3		(53,000)	53,000	0		(982)	(23,000)	52,005	(35,000)	(35,000)	Ϋ́	Defer from 2012
		•		0 ((•	0 (0 (0 (≨ :	
		- c	1000	9 0	(04 000)	9 0	0 603 0	0 000	10 200		2 00	NA 400%	
1-92450 Pavillon Utner Misc Constr Costs		-	(20,2,12)	-	(002,12)	•	(z,500)	(21,200)	10,,00	ים אבחי	002,12	-100%	
Mechanical - Water Heater										(3.000)	(3,000)		
Parks, Traits and Paths				0				0	0	STATE OF THE	0	Ϋ́	
		(3,395)	(2,000)	0	(2,000)	0	0	0	0		2,000	-100%	
		(57,289)		0		(44,567)	0	0	0		0	¥ Z	Per Park Equip List
		(2,400)	(22,880)	(38,000)	(60,880)	D	(43,519)	(22,880)	(20,639)	140,000	60,880	-100%	
1-925/U Pavillon Park Construction Phase 1			(523,820)	345,913	(018.771)		(40,315)	(023,625)	L1c,1/4	(350,000)	(350,000)	-1470	Carry FWG IT 14
Pavilion Park Facile Co Grant			175 000	0	175.000		STATE STATE OF	175.000	(175.000)		(175,000)	-100%	
Pavilion Park GO CO Grant			86,913	(86,913)	0			86,913	(86,913)	350,000	350,000		
Playground Equipment			(35,000)	0	(35,000)			(35,000)	35,000	(35,000)	0	%0	
			(15,000)	0	(15,000)			(15,000)	15,000	(15,000)	0	%0	
1-92560 Holland's Park Dredging & Landscaping			(2,000)	0	(2,000)		(3,687)	(2,000)	1,313		2,000	-100%	
Soccer Fields - Imgation Sprinkler System				0 0							0 0		Deferred indefinitely Referred indefinitely
1-92530 Tree Removal in Parks		(8.922)	(10.000)	0	(10,000)	(4.422)	(4.572)	(10,000)	5.428	The Control of the Co	10.000	-100%	-
_		0	(15,000)	0	(15,000)	0	0	(15,000)	15,000	(15,000)		%0	
_					530					(15,000)	(15,000)		
_					2010					THE AMERICAN			
1-92600 EVPOA Contribution		300,000	383,793	(240,000)	143,793	0	175,000	175,000	0	224,750	80,957	26%	Per Agmt
Total Page 10A		130,462	(249,800)	121,765	(128,035)	(141,564)	82,906	(433,260)	516,166	(89,100)	38,935	-30%	

Actual, Buc	Actual, Budget and Forecast for the Periods Indicated	ndicated					•	Printed:	10/30/14			
				Cal Yr 2014		Last Year	201	2014 Year to Date		Cal Yr		
New Acct No Account		Cal Yr 2013 Actual	Adopted 2014 Budget	Projected Variance Fav(Unfav)	Cal Yr 2014 Forecast	YTD Actual To 9/30/2013	YTD Actual To 9/30/14	YTD Budget To 9/30/14	Variance Favor (Unfavor)	Prelim 2015 Budget	'15 Budget vs '14 Forecst	
1-93100 General										THE PARTY STATE		
1-93110 Computer &	Computer & Telephone System Replacement	0		0		0	0	0	0		0	¥
1-93120 School Rein	School Reimbursement for Ditch Capital			0				0	0		0	¥
1130 Paving & Stripin Office Furniture	1-93130 Paving & Striping District Lots Office Furniture	(79,076)	(13,000)	0	(13,000)	(79,078)	0	(13,000)	13,000	(000'9)	7,000	-54% NA
											0 0	42
		•		•		c	c	c	c		0 0	<u> </u>
1-93310 Clubhouse Soft Costs	Clubhouse Soft Costs Clubhouse Imemigrants Construction	0 0		9 6		00	0 0	0 0	0 0		0 0	S S
	Architect	0		0		0	0	0	0		0	¥
	Clubhouse Contingency			0				0	0		0	¥
1-93380 Clubhouse C	Clubhouse Other Miscellaneous	0	(10,000)	0	(10,000)	0	0	(10,000)	10,000		10,000	-100% NA
Clubhouse doors	Clubhouse Parking Lot Sealcoat and Surping Clubhouse doors									(0000)	(000'9)	S &
1-93500 Pro Shop &	Pro Shop & Driving Range										0	¥
Pro Shop E	Pro Shop Enhancements			0				0 (0 (1000	0 0	¥ :
Kadio Kepiacements	acements			0				0	00	(non'e)	(non'e)	£ £
Hole 11				,							0 00	YA S
1-93600 Hole 11 Impro Windows Electric Panel	provements	(4,350)	(2,000)	0	(2,000)	(4,350)	(368)	(2,000)	1,632	(4,500)	(4,500) (3,000)	%20L-
Beverage Can								0	0	(9,200)	(3,200)	A N
	ek Course			0				0	0		0	Y Y
	Willow Creek Clubhouse Willow Creek Computer	(1,077)	(10,000)	7,000	(3,000)	0 (7,077)	(2,847) 0	(10,000) 0	7,153	(7,500)	(4,500)	150% NA
1-93930 Keptacement Cubs		(2,200)				(2,200)	>	>	>		0	<u> </u>
Driving Range	eBu									1 P		
Maintenance Facility	ce Facility										0	
Interior											0 0	
Doors						***					000	
Total Page 10B	108	(86.706)	(35,000)	7.000	(28.000)	(86.706)	(3.216)	(35.000)	31.784	(41.200)	(13.200)	47%
Total rays	Total raye too	(00,100)	(non'es)	30,1	(20,020)	(00,100)	(012/0)	(22,00)		(marin)	201	

-10B-

Actual, Duaget and Consens to the Fellods material	- Inicara							1000			1	
			Cal Yr 2014		Last Year		2014 Year to Date		Cal Yr			
Account	Cal Yr 2013 Actual	Adopted 2014 Budget	Projected Variance Fav(Unfav)	Cal Yr 2014 Forecast	YTD Actual To 9/30/2013	Actual To 9/30/14	YTD Budget To 9/30/14	Variance Favor (Unfavor)	Prelim 2015 Budget	75 Budget vs '14 Forecst		
Golf Course			0 0		-			0 0		C	δ.	
Golf Course Owners Rep	0				0	0	0	0		0	Z Z	
GC Renovations (Landscapes Unilmited) Cart Paths (Flam)	0		00		0	0	00	0 0		00	₹ ₹	
Cart Paths (LUI)			0				0	0		0	¥	
Golf Bunkers	/42 000	(5,000)	00	(5,000)	(42 000)	(3 100)	0 (200 5)	1 801		000	7007	Mater of Open
Waterways and Pond Dredging	(15,900)	(2,000)	0	(2,000)	(12,300)	(2,103)	0,000	0		00%	NA MA	is, etc./berr
Tree Removal - Golf Course (\$10k/yr for 5 Yrs)	(6,680)	(10,000)	0	(10,000)	(2,100)	0	(2,000)	2,000	1	10,000	%00	Steve's List
Restroom on 13 & Halfway House			0 0				0	0 0		0	¥:	
Xcel Energy - Valve Landscape Cost Xcel Energy - Landscape Reimbursement			0 0				0	0 0		0	— ₹ ₹	
Golf Project Miscellaneous Cost	0		0		0	0	0	0		0	ž	
Contingent Projects List	0		0		0	0	0	0		0	¥	
Painting Golf Course Buildings	0	(12,000)	0 0	(12,000)	0 (24 644)	0 0	(12,000)	12,000		12,000	-100%	tol I of
bridges Imigation Computer Software	(10,000)		0 0		(10,000)	0 0	o c	0 0		0 0		Steve's List
Recycle Cans for Course	(accion)	(5,500)		(5,500)	(200,000)	(3,819)	(2,500)	1,681		5,500	%	
Clubhouse Gutters		(000)		(0000)		(5,350)	(0000)	650		6,000	-100%	
Fence (Spilt Rail/Maint Shop)		(15,000)		(15,000)		(6,367)	(15,000)	8,633		15,000	-100%	
4, 13 & 15 Greens									0	0		
Carl Paths 1,3,4,6,7,13,15									(390,000)	(390,000)		
Stone Creek Restoration Study									(20,000)	(20,000)		
Ponds/Streams Dredging												
Retaining Walls									(50,000)	(20,000)		
Replacement Reserve Spending			0				0	0		0	- AN	
Equipment			0				0	0		0	ΨN	
Sales (Write-off) of Equipment Dance Distorting Ball Market Barlandson Barlandson	_,	(5 500)	0 0	(5,500)			(5.500)	0 6		0 04	NA 1	
Kange Picker and ball Washer Replacement Par Golf Miss Foultment - Bens List	g-	(5,200)		(2,500)		(3.456)	(5,200)	2,500		2,300	7001-	
Con Misc. Equipment - Dens List Cart Replacement (Incl Range Picker)	0	(5,500)	0	(a)*(a)	0	0,450	(002,0)	-	(380,671)	(380,671)	W W	
Cart Trade-in Value									122,050	122,050		
GPS System Lease	(45,792)	(45,792)	0 ((45,792)	(38,160)	(38,681)	(38,160)	(521)	(45,792)	0	%	:
Toro Workman MDX Utility Cart			9 0		(17,416)		0 0	5 6		0 0		Steve's List
Toro Send Pro (1)			9 6		(13,643)			0 0		- c	NA SIGN	Ne's LIST
=			0		(2,500)		1	0		0	¥.	
Toro Rough Mower			0		0	0		0	(52,000)	(52,000)		
Toro 4100-D			0 (0 0	0 0	(10,000)	(10,000)	¥:	
Ioro Impex Mowers			0 6				0	0 0	(6,000) (6,225)	(6,000)	A A	
Sweep-N-Fill Brush			0				0	0	(5,000)	(5,000)	¥	
Shop Truck '13/POA Truck '14		(30,000)	1,806	(28,194)		(28,194)	(30,000)	1,806	(35,000)	(6,806)	24%	
Carryail Utility Carts		(20,000)	3,347	(16,653)		(16,653)	(20,000)	3,347		16,653	-100%	
Fush-mowers/backpack blowers/weedealers		(a)00(e)	(6.362)	(5,662)		(8,362)	(a,000)	(6.362)		5,002	-100%	
Equipment Replacement Per List	(63,744)		0		0	0	0	0	The same of the sa	0	A N	
POA Reimbursement									35,000	35,000		
Total Page 10C	(162,280)	(164,992)	129	(164,863)	(140,459)	(115,653)	(152,360)	36,707	(843,638)	(678,775)	412%	
			l									

Control Cont	Actual, buoget and variance for the renous indicated	Indicated						The state of the s		THE REAL PROPERTY.	The second second	STREET, STREET	4
Comparison				Cal Y		Last Year	R.	4 Year to Dat		Cal Yr			10
Production		Cal Yr	Adopted 2014	Projected	Cal Yr 2014	Actual To	Actual To	YTD Bucker To	Variance	Prelim 2015	'15 Budget		
Main Americalidion 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446 1446		Actual	Budget	Fav(Unfav)	Forecast	9/30/2013	9/30/2014	9/30/2014	(Unfavor)	Budget	'14 Forecst		
The Abstractive Part Unit American must be unit of the Market State of the Market Stat	lits in the Association		1446		1446					1446	0		1
A comparison of the comparis	Operation Assessments Parting		300		300					306	u	26	
distance interpretation of Computer State of Early State o	Operating Assessments	281.970	289.200	0	289 200	281 97n	2RG 2000	289 200	0	286 430	7 230	260	P .3
A compared by the compared b	OBC Administration Income.net	7 258	2.400	3.200	A AOO	F 088	A ERD	1 800	2 780	2000	3	90	
1, 12, 12, 12, 12, 12, 12, 12, 12, 12,	Advertising - Newsletter	7.884	7,400	3,200	0026	2,900	4,300	1,000	2,790	000.0	002	5 00	
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VX V	Administrative Allocation Pd To MD	(159,000)		000'9	(167,000)	(119.250)	(129.750)	(129.750)	0	(178,190)	(11,190)	7%	.0
0 0	Compliance Officer Reimbursement	0				0	0	0	0		0		100
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Total Gen, Admin & Ops Expenses See Accompanying Accountant's Report

Community Makington	Cast Y Adopted Particle Cast Y Cast Cas	Actual, Budget and Variance for the Periods Indicated	Indicated						Printed:	10/30/14		9	
Community Relations	Community Radiction				Cas Yr 2013		Last Year		4 Year to Dat	-	Cal Yr		
Community Facilities Cast	Community Relations Community Relations Cast		Cal Yr 2013 Actual	Adopted 2014 Budget	Projected Variance Fav(Unfav)	Cal Yr 2014 Forecast	Actual To 9/30/2013	Actual To 9/30/2014	Budget To 9/30/2014	Variance Favor (Unfavor)	2015 Budget	'15 Budget vs '14 Forecst	
Community Services Communi	Capital State Weekling Capital State Weekl	Community Relations	(000)	1000/		(000)	(400)		(020)	O.C.O	10001	C	èc
Comparing years Comparing Comparing years	Community Persons Comm	Board Meetings	(AGL)	(000)		(nas)	(601)	0 6	(2/0)	0/7	(nec)		5 6
Newstand	New Holiston Carbon Carb	Community Events	(cp+'s)	(20,000)		(20,000)	(5,323)	(1949)	(000,01)	50c.4	(20,000)	200-	5
Web Sign Sign Annual Meeting (3778) (4,000) 2,000 (1874) (4,000) 2,000 (0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Advantable Advantage Adv	Newsletter	(3,240)	(3,000)		(3,000)	(2,724)	(7,657)	(2,600)	(20)	(nne'c)		63%
Herbidity Plant Data Reserve Adversarrent Por Unit Residuely 2 Save Africate Everlees & Feet Plant Reserve Adversarrent Por Unit Reserve & Captain Reserve Adversarrent E Plant Reserve Advers	Web Sign Family Care C	Annual Meeting	(3,978)	(4,000)		(2,000)	(3,978)	(1,974)	(4,000)	2,026	(4,000)		100%
Advinstrict	Advertisely Marketing Control (647) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (1000) (Web Site	0	0		0	0	0	0	0	0	15	≨
Trans Removal Expenses Community American Pariciparity Community Relations Community	Transformed Expenses	Holiday Lights Installation	(647)	(000'9)		(000'9)	(220)	0	0	0	(000'9)		
Transference Expense Comparative Com	Transference Expense State Community Relations Community Placetic Community Place	Advertising / Marketing (2)	0	0		0	0	0	0	0	0	0	
E-MD Master Plan/Election	Cameruly Parity Cameruly P	Trash Removal Expense	8	(200)		(200)		0	(375)	375	(200)	0	%0
Community Place Community	Community Relations	EVMD Master Plan/Election		0		0			0	0	(10,000)	(10,000)	¥
Community Patietics	Community Relations Capacity Project Capacity	Clean-Up Day	0	0		C	0	0	0	0	0	0	AN
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DRC Administration Capturing Nationals Capturing Surplus (Coeffett) Castello C	Community relations Classical Classi	Community Figure	(a)	0 000		000,000	(BL) 077	1007 077	2000	2 400	00000	0 000	W.
Capital Reserve Assessment Par Unit Capital Reserve Par Ca	Character Char	Total Community Relations	(16,476)	(33,860)	2,000	(31,860)	(12,432)	(70,122)	(17,245)	1,723	(46,360)	(14,500)	46%
Capital Reserve Assessment Per Unit (40,875) Capital Reserve Assess	Capital Reserve Assessment Per Unit	DDC Administration	(45 SBO)	(43 000)	•	(43 AAA)	VAC + C+1	10.8001	/0 75/n/	28	143 0001	6	796
Capital Reserve Assessment Per Unit 155 (2018) 43,787 (15,952) 23,690 7,738 98,293 111,222 61,391 49,841 (8,475) 66,875 7,230 5 Capital Reserve Assessment Per Unit 155[230 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790 180,790	Capital Reserve Assessment Per Unit 165/829 43,787 (16,875) 23,680 7,738 98,283 111,222 61,381 48,461 (84,875) (40,875) Capital Reserve Assessment Per Unit 165/829 125 125 125 125 125 123 6,427 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td>DAC Authoritation</td> <td>(nocie I)</td> <td>(12,000)</td> <td></td> <td>(annic)</td> <td>(12,120)</td> <td>(area)</td> <td>(00)(0)</td> <td>3</td> <td>(annie i)</td> <td></td> <td>20</td>	DAC Authoritation	(nocie I)	(12,000)		(annic)	(12,120)	(area)	(00)(0)	3	(annie i)		20
Capital Feasare Assessment Per Unit 151830 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125	Capital Reserve Assessment Per Unit 155 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125 125	Operating Surplus/(Deficit)	43.787	(15.952)	23.690	7.738	98.293	111.232	61.391	49.841	(33,137)	(40.875)	-528%
Capital Reserve Assessment Per Unit 125 125 125 151,530 150,750 150,750 150,750 150,750 150,750 150,750 150,750 150,750 150,750 150,750 150,750 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000 150,000	Capital Reserve Assessment Per Unit Capital & Non-Routine Items												
Projects, Capital & Non-Routine items 151(830 180,750 180,750 180,750 180,750 180,750 180,750 180,750 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200 17,200	Projects, Capital & Non-Routine thems	Capital Reserve Assessment Per Unit		125		125					130	5	
Projects, Capital & Non-Routine items Documents Revisions Siclewalks and Striping Forest Service Paris Flood Plain Contract - EV Portion Landscape & Save A Tree Usually Boxes, Director Plain to EVMD for Pavilion Park Payment to EVMD for Pavilion Park Explanation EVMD for Pavilion Park Explanation EVMD for Pavilion Park Explanation EVMD for Pavilion (2) Replacement Revisions Documents Revisions Siclewalks and Striping Forest Service Paris (6,427) 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673 3,673	Projects, Capital & Non-Routine Items Documents Ravisions Sidewakia and Stripting Forest Service Path, 10 Forest Path, 10 Fo	Capital Reserve Assessments	151]830	180,750	0	180,750	161,830	180,750	180,750	0	187,980	7,230	4%
Decimental Revisions Comments Revisions Comme	Continent Service Path (2) Continent Rations and Stripting Continent Service Path (2) Continent												
Control State Service Path (2) Control Path (2)	Sidewalds and Striples Strategies Ce,427 C	Projects, capital & Non-Koutine items					c	•	•	•		c	
Froot Pain Mapping (1)	State State Contract - EV Portion Contract - EV	Loculments Revisions			ه د			0	-	5		3 (¥:
Froot Starking Path (2) Frood Plain (2) Frood	Froot Path (2) Froot Path (2) Froot Path (2) Froot Path (3) Froot Path (3) Froot Path (4) Froot Path (4) Froot Path (4) Froot Path Mapping (1) Froot Path Mapping (1) Froot Path Mapping (1) Froot Path Mapping (1) Froot Path Contract - EV Portion Landscape & Fence Impr. Highway 6 Landscape & Landscape & Landscap	Sidewalks and Striping	(6,427)		0		(6,427)	0	0	0	The state of the s	0	ž
Flood Plain Mapping (1)	Flood Plain Mappfing (1)	Forest Service Path (2)			3,673	3,673		3,673	0	3,673	(20,000)	(23,673)	-645%
Flood Plain Contract - EV Portion Contract - EV Po	Flood Plain Contract - EV Portion 0	Flood Plain Mapping (1)	4	(11,000)	0	(11,000)	0	(3,644)	(11,000)	7,356		11,000	-100%
Landscape & Fence Impr. Highway 6 Master Planning/Needs Assmrt. (2) Master Planning/Needs Assmrt. (2) Master Planning/Needs Assmrt. (2) Master Planning/Needs Assmrt. (2) Highway 6 Save A Tree Utility was 6 Save A Tree Utility was 6 Save A Tree Utility was 6 Save A Tree (10,000) (10,000) (10,000) (10,000) Fire Miligation Payment to EVMD for Parks (20,000) Payment to EVMD for Parks (20,000) Payment to EVMD for Faultintion (2) Payment to EVMD for Capitatin and Non-Routine (22,800) (17,1800) (17,1800) (17,1800) (17,1800) (17,1800) (17,1800) (18,000) (18,000) (19,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000) (10,000)	Landscape & Fence Impr. Highway 6	Flood Plain Contract - EV Portion	0		0				0	0			¥N
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(22,880) (38,000) (60,880) 0 0 0 60,880 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Park (22,880) (38,000) (60,880) 0 0 60,880 1,75000 0 0 0 0 0 0 0 0 0	Payment to EVMD for Parks, Trails, Etc.		(80,000)	0	(80,000)			0		(224,750)	(144,750)	181%
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	hent 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payment to EVMD for Pavillon Park		(22,880)	(38,000)	(80,880)	a.v.		0		0	60,880	-100%
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Ing 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payment to EVMD for Equipment									(36,000)	(35,000)	
(328,778) (171,880) (5,327) (177,207) (26,778) (5,148) (50,000) 44,852 (386,250) (189,043)	Ing (328,778) (171,880) (6,327) (177,207) (26,778) (6,148) (50,000) 44,852 (386,250) (189,043)	Eco Trails Contribution (2)			0				0			0	NA
(326,778) (171,880) (5,327) (177,207) (26,778) (5,148) (50,000) 44,852 (366,250) (189,043)	lon-Routine (326,778) (171,886) (5,327) (177,207) (26,778) (5,148) (50,000) 44,852 (366,250) (189,043)	Replacement Reserve Spending					4		0	c		o	N.
	1174 Q481 8 870 15 2371 2 542 4 25 653 475 60 430 750 44 853 1478 2701 1484 843	Total Projects. Capitain and Non-Routine		(171.880)	(5.327)	(177.207)	(26.778)	(5.148)	(50.000)	44.852	(366,250)	(189.043)	107%
	1174 QAST 8 870 15 2271 2 547 405 R53 475 A35 755 4485 1472 3701 1484 8431												
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-5132% -1974% 3%

175,602 286,834

125,052 223,345

3,543 11,281

(5,327) 18,363

(174,948) (131,161)

Capital Reserve Surplus (Deficit) Overall POA Surplus/(Deficit)

(7,082) 8,870

10,703

327,011 (578) 115,026

202,995 192,141

316,309 0 603,143

447,747 0 671,092

316,309 (578) 327,011

113,314

202,995 (578) 195,335

447,747 (277) 316,309

Fund Balance - Beginning Less Depreciation Fund Balance - Ending

119,875

Balance in Replacement/Capital Reserve See Accompanying Accountant's Report

0 (54,852)

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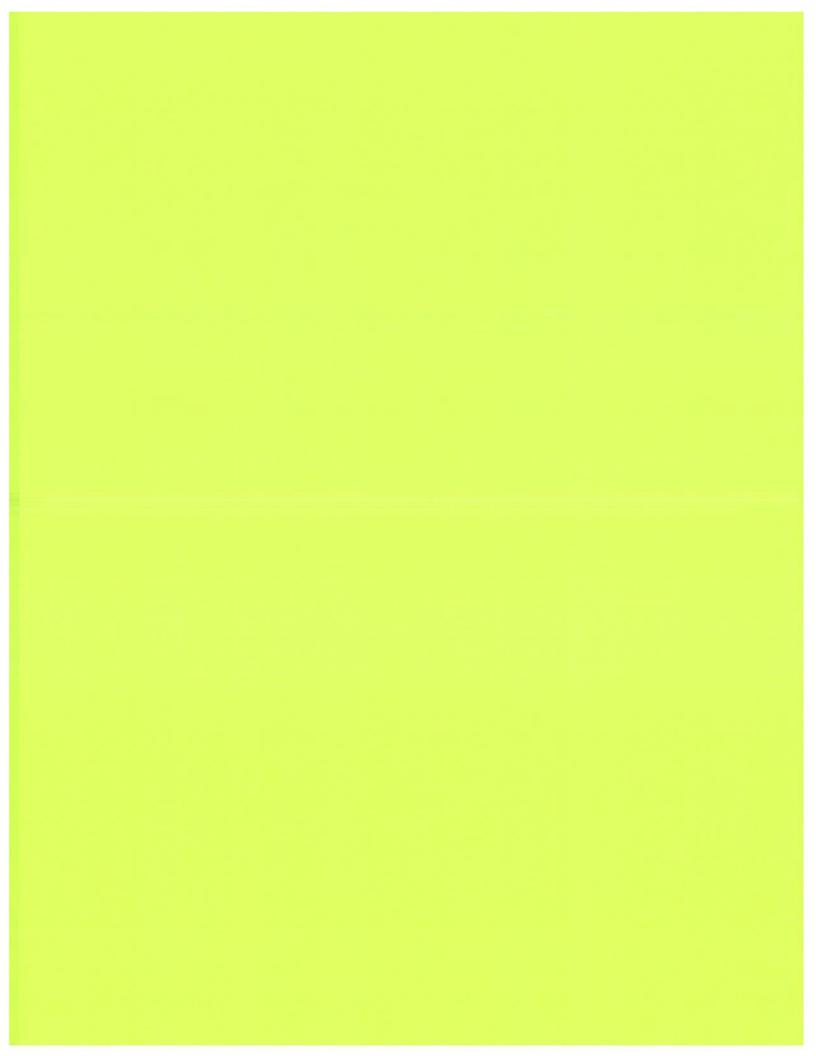
(222,688) (181,813)

(211,407)

94,693 113,314 208,007

Eagle Vail Property Owners' Association as of November 6, 2014

PAYEES	CHECK#	AMOUNT	DESCRIPTION
Loida Alegre Catering	6726	975.00	Social Event Catering
Firstbank Credit Card	6728	524.30	Petty Cash
Porterfield & Associates	6729	163.25	Legal
AmCoBi Inc	6730	340.50	Billing and Title Statements
Betsey Laughlin	6731	50.00	Board Pay
Chris Romer	6732	100.00	Board Pay
Cindy Gilbert	6733	50.00	Board Pay
Eagle Vail Metropolitan District	6734	23,166.67	Board Pay
Lawrence "Skip" Moss	6735	50.00	Board Pay
Mike Kieler	92/39	50.00	Board Pay
MISCIO, LLC	6737	192.50	Social Events
Old Gypsum Printer	6738	302.76	Mailings
Porterfield & Associates	6239	349.64	Legal
Snowdon & Hopkins	6740	1,509.25	Design Review Administration
Eco Irrigation & Landscaping	6741	1,500.00	Landscaping
AmCoBi Inc	6742	324.00	Billing and Title Statements
Eco Irrigation & Landscaping	6743	550.00	Landscaping
Jack Kent Motors	6744	165.00	Storage
Marchetti & Weaver	6745	773.25	Accounting/Admin
Firstbank Credit Card	6746	39.49	Petty Cash
Eagle Vail Metropolitan District	6747	15,666.67	Reimbursement
Empire Painting	6748	595.00	Maintenance
KS Enterprises, Inc	6749	380.00	Highway 6 Maintenance
Marchetti & Weaver	6750	1,001.25	Accounting/Admin
Snowdon & Hopkins	6751	2,916.25	Design Review Administration
TOTAL ACCOUNTS PAYABLE	ellures	51,734.78	



Community of EagleVail Briefing:

May 2016 Bond Issue PROGRESS REPORT

Rick Pylman, Jeff Layman

Issue

This is a PROGRESS REPORT. The purpose of these reports is to provide EagleVail decision-makers clear and concise information that will lead towards a decision on whether EagleVail should pursue a May 2016 bond issue for the community clubhouse and other improvements. New items are highlighted.

Background

A 2014 Board of Governors goal is to consolidate current development concepts and plans into one framework. As these concepts develop, we will include them in our Replacement Reserve Fund and Long Range Financial Plan. In order to accomplish any of the significant concepts, voters will need to approve a bond issue. Some of the funding may come from the long discussed sale or development of EVMD assets, as well. The staff is working on how to maximize and leverage these holdings to our advantage.

Discussion

Quarterly Task List:

As we progress, we will update, refine and detail this schedule. This program is designed to answer the following questions:

- What must be done to prepare for a bond issue ballot question in the Spring of 2016?
- What information does the EVBOG need to make a decision about whether and when ask Metro District voters to support additional funding for the replacement and enhancement of certain amenities, including the building of a "community clubhouse" to replace the EV Golf Clubhouse and other improvements, i.e. maintenance facility?

October – December 2014

Task	Progress
Secure consultant funding through 2014	EVBOG granted request at 9/4/14 Work Session
Evaluation and confirmation of clubhouse building program.	 Conferring with Leah Mayer, original developer of the clubhouse program
	 Clubhouse program has been re- developed and presented to the various committees who are helping with the work

	 Next step: incorporating committee suggestions and continued research
Evaluation of golf course revision options.	Engaged Kevin Atkinson, golf course architect, to develop options. First concepts have been developed.
Evaluation of other program elements to potentially include in bond issue.	 List has been developed and will be shared and evaluated with the EVBOG and the various EV committees See attached list
Appraisal of existing assets. Shop assets to developers.	Appraiser has been engaged to provide opinion. Initial conversations with developers To be received any day
Initiation of committee review process for all above tasks. Coordinate with other current processes, i.e., Parks Master Plan, golf improvement priorities, development concepts for district assets and EV Business District	October 7 meeting scheduled with the Development, Finance, Parks, Golf and Courts Committees First presentation given. Follow up information and continued research to be pursued
Consider the selection of Public Education, Communication and Relations professional	Conferred with three such individuals; moving toward proposals; will provide periodic updates to the community One proposal in hand. Another expected soon
Development of an "Education/Advocacy Committee" comprised of property owners/residents	Cannot be official EVMD business
Consult bond professional	Initial contact with Todd Snidow, GK Baum, has been made.

January - March 2015

Development of clubhouse design at design development level

Clubhouse cost estimate.

Review of existing asset valuations

Develop/test conceptual financial plans.

Implement communications and information plan.

Community Education and Feedback: EVPOA Annual Meeting in February

April - June 2015

Development staff and committee recommendations on clubhouse program/design/cost Development staff and committee recommendations on asset management options Development staff and committee recommendations on other bond issue program elements Development staff and committee recommendations on financial plan options Community Education and Feedback

July 2015 BOG Meeting

Present staff and committee recommendations

Community Education and Feedback

July - September 2015

BOG evaluation of recommendations and feedback to staff and committees Staff & committee revisions/refinements and presentation to BOG at monthly board meetings Community Education and Feedback

October - December 2015

Preparation of full program recommendations Preparation of communications/information plan Community Education and Feedback

January - March 2016

Community Education and Feedback

100 days prior to election:

EVMD to take formal action to authorize bond issue vote.

EVMD to notify Eagle County Clerk and Recorder in writing of intention to authorize vote

70 days prior to election:

IGA's filed with Clerk and Recorder

60 days prior to election:

Certify ballot text to Clerk and Recorder

March - May 2016

April 2016 - mail ballots (need to certify exact date)

May 2016 – election deadline – all ballots due (verify exact date)

Fiscal Impact

The BOG provided funding, for the remainder of 2014, not to exceed \$25,000, on consulting work to provide information to be used to answer the basic questions around these concepts.

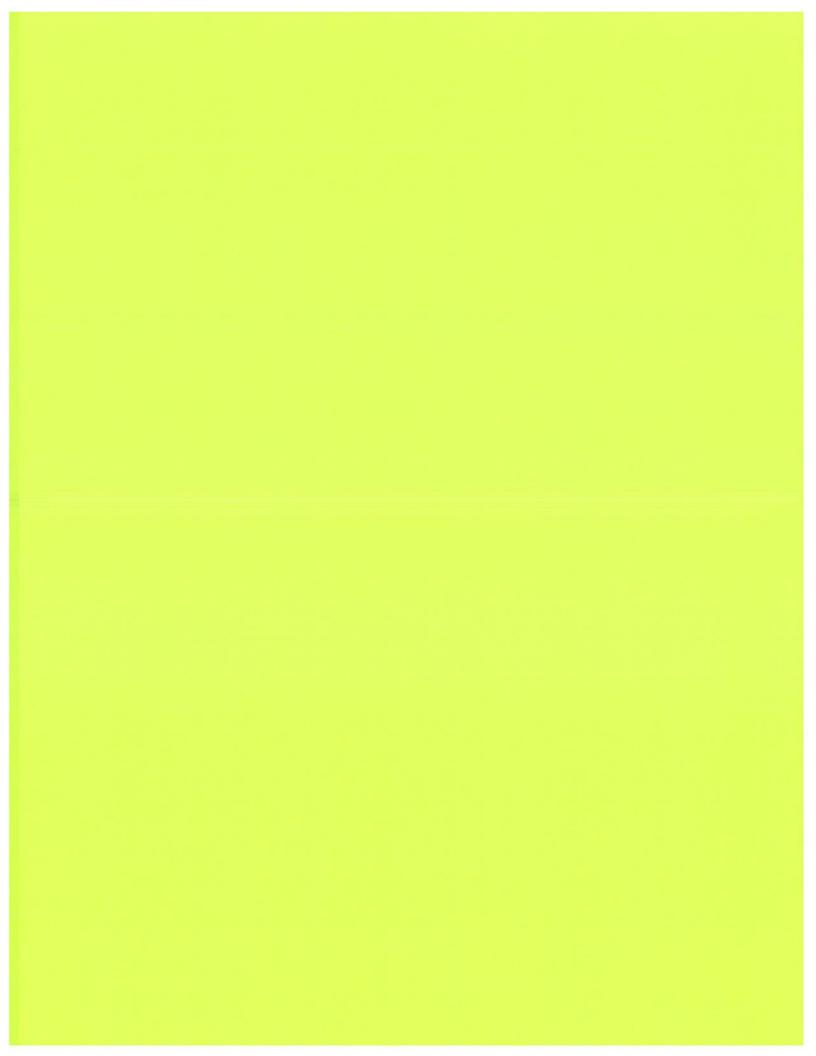
These funds will be taken from the EVMD General Fund Consulting account (\$4,500), EVMD Capital for Planning and Engineering (\$13,500) and the EVPOA Master Planning and Assessment (\$13,000) line items. We will likely need to budget more for 2015.

EagleVail Bond Issue: Scope of Elements to be Included

Elements to consider including in May 2016 Community Clubhouse bond election.

Community Clubhouse
New/upgraded Golf Maintenance Facility
New Tennis Courts at Community Clubhouse
Parks Master Plan elements, including West Park and other park improvements
Bicycle Pump Track
Extension of EagleVail Trail
Connection of ECO_Trail to EagleVail Commercial Center
Work force housing units in Community Clubhouse
Postal Cluster Boxes
Fire Station conversion
Additional Traffic Calming concepts

Purchase of: Hole 4 green/Hole 5 tee box (north of Eagle River) CDOT lot Riverside Lot CME Lot



MEMORANDUM

TO: EagleVail Metropolitan District Board

FROM: Greg Schroeder, Engineering Department

DATE: Wednesday, October 08, 2014

RE: Stone Creek Flood Mitigation Project Update – Construction and LOMR

Status

Here is an update of the Stone Creek Flood Mitigation Project:

Construction Status. Construction is complete as of June 2014. The punchlist has been completed. There is one potential warranty item that is being monitored, which is the slide gate for the outfall on Trout Pond. The gate was showing some signs of leakage, however, many times the gates quit leaking due to settlement or fine materials plugging the leak. We will evaluate the condition in the coming weeks after the golf course irrigation is complete and decide if repairs are necessary by the contractor.

FEMA Final Walkthrough. A final walkthrough is currently scheduled on October 15, 2014 at 10:30am with Colorado Department of Public Safety, Division of Homeland Security and Emergency Management Personnel. I will be attending and offer the invitation to anyone from the EVMD/EVPOA Boards or EagleVail Staff to attend. We will meet at Little Eisenhower and proceed to visit all of the five construction sites.

Final Settlement. The construction contract has went through the public posting and final settlement that is typical with all county construction contracts. That hearing was held this Tuesday, October 7, 2014. There were no claims from subcontractors, vendors, etc. for Schofield Excavation. Therefore, the county will return the 5% construction retainage held.

LOMR Status. A Letter of Map Revision document was provided in final draft form on September 19. We have been reviewing it, and are working with one property owner that has technical questions prior to submission to FEMA. We anticipate that it will be submitted in the next 1-2 weeks. A copy of the LOMR is available at the "LOMR" directory at the below link.

LOMR Timing. FEMA typically has up to 90 days to respond to a LOMR. They will respond with any technical questions that can be addressed and that can extend their review time. After their 90 day time, a determination document is issued that states the effective date of the remapping to become valid. The determination document usually has another 90 days. Generally speaking, once a determination document is issued, most lenders will honor this floodplain, but they will need to be made aware of it, as the official map repository does not update until after the effective date. Upon receipt from FEMA, a tracking number will be issued. Additionally, all future correspondence regarding the LOMR will be made available to the public in the "LOMR" directory and on Eagle County's Floodplain Website.

Meeting Minutes, Field Observation Reports, Photographs, and other related documents are available online at the following URL: http://tinyurl.com/stonecreekconstruction





2014 Workforce Report

August 2014 ECONOMIC COUNCIL OF EAGLE COUNTY



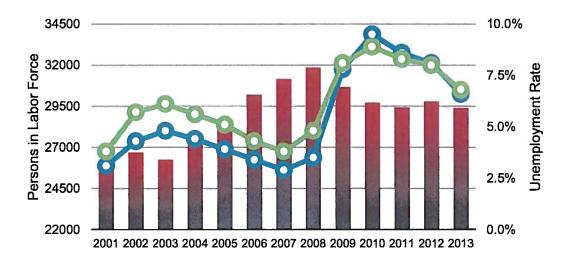
PO Box 1130, Vail, CO 81658 | 970-476-1000 | www.vailvalleypartnership.com Report Author: Andrej A. Birjulin, Ph.D., Research Director | 970-328-0299

Eagle County's Labor Force: Conditions Continue to Slowly Improve

After relatively high unemployment rates in 2009-2012, which also exceeded the state rates in 2010-2012, 2013 saw a solid decline at both state and local levels with Eagle County landing at a rate just below the state rate. The number in the labor force declined slightly (1.3%) to 29,391 and has remained relatively steady since 2010. Local unemployment for the year was 6.6%, just below the statewide unemployment rate of 6.8%, and the third straight year of decline in the Count.

The County's population continues to grow at a slow and steady pace, about 1.8% per year (State Demographer estimates 2010 - 2015; the population in 2013 was estimated at 52,460). School enrollment in PreK-12 for fall of 2013 grew 1.8% to 6,520. Eagle County has 31,474 housing units and 19,130 households. Almost 2 in 5 homes in the County are classified as "vacant," primarily second homes. While median household income in the County is higher than the statewide average (\$71,030 compared to \$55,244), weekly wages are low: \$778 a week in Eagle County compared to \$978 per week average statewide. About a quarter of the County's employees work in accommodations and food services, another 11% in retail trade and 11% in arts, entertainment and recreation. Construction, a once robust sector of the economy, now employs about 10% of the workforce, which is up slightly from 2012.

It's against this backdrop of an economy continuing to gain strength slowly, but steadily, that we take a look at what employers in Eagle County are saying about business and workforce.



Eagle County Labor Force Pagle County Unemployment Colorado Unemployment

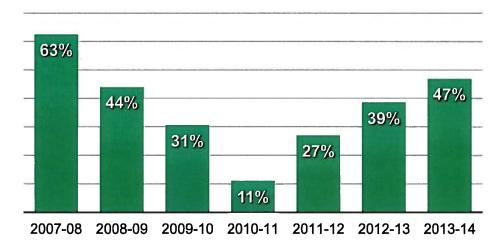
8th Annual Workforce Survey

The Economic Council has been conducting a workforce survey in Eagle County since 2006-07. Although there has been some variation in items and response choices across administration years, core items on the current version of the survey have been collected since 2007-08 and ask employers about their business outlook, their employees, and their forecasts for the future. Prior survey results can be found at www.vailvalleypartnership.com. In 2013-14, 98 businesses responded to the Workforce Survey, an increase of 20% over the previous year. This summary report compares those responses with data from prior surveys.

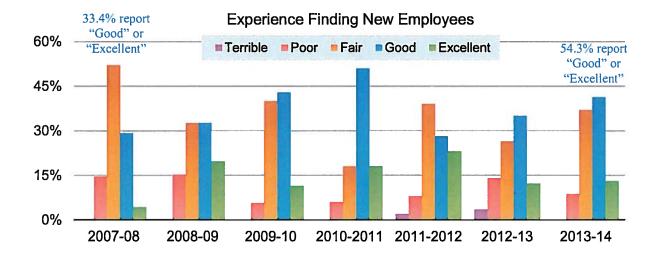
Hiring New Employees

The chart below shows the percentage of responding businesses with vacant positions. While still below the 2007-08 boom-year level of nearly 2 out of 3 of businesses with unfilled positions, 2013-14 saw a third yearly increase that shows almost half of the businesses have current vacancies.

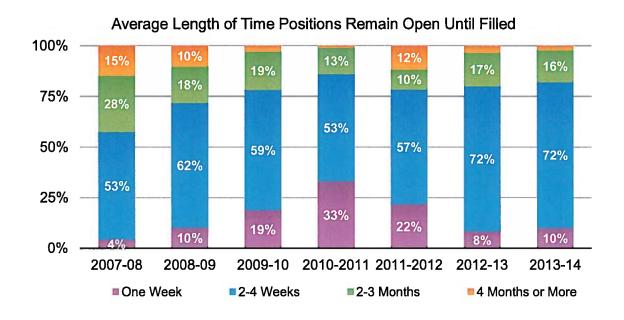
Percentage of Businesses with Vacant Positions



Respondents were asked to rate their company's experience in finding the employees it needs. As seen in the following chart, there was improvement over the previous year. Those that say "terrible" or "poor" decreased from 18% to 9% while those that say their employees' experience were "good" or "excellent" increased from 47% to 54%."



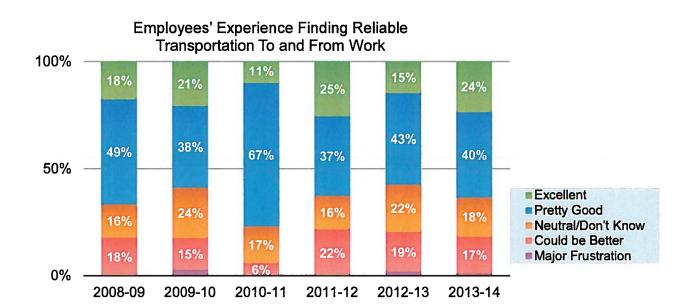
The days of easy hiring seem to have peaked in 2010-11. While 2012-13 saw a slight improvement over the previous year, only 10% of businesses in the most recent survey reported that they can fill positions in a week. Most take 2-4 weeks, with the percentage taking 2-3 months decreasing slightly to 16%.



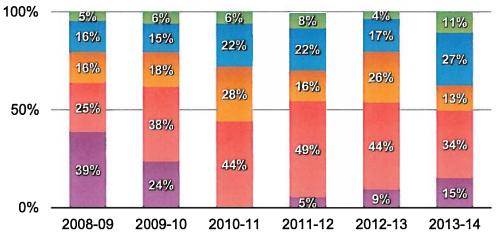
Employee Experiences with Housing and Transportation

Perception of employees' experiences in finding reliable transportation and housing continue to change. Transportation improved from the previous year, with 64% of employers saying their employees' experience finding reliable transportation to and from work is "excellent" or "pretty good."

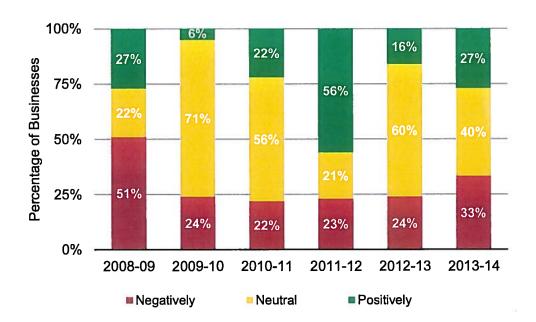
Frustration with housing was quite high in 2009-08, dropped to its lowest point over the history of the workforce survey in 2010-11, and has climbed steadily between 2010-11 and 2012-13. Interestingly, in 2012-13, respondents were more split on the issue than ever before, with a major increase in those who perceived positive experiences (21% to 38%), but those who perceived negative experiences dropped only slightly (53% to 49%). The current year had the fewest respondents say "Neutral/Don't Know."







Effect of Housing on Ability to Attract, Hire and Retain Employees



As seen in the chart above, the number of businesses saying housing negatively affects their ability to attract, hire and retain employees grew by 9%, but at the same time, those saying housing is a positive factor also grew by 11%. The percent of businesses giving a neutral rating on this item decreased by 20%. Specific comments made in this area include:

ı					
ı	Llauaisa	ia avmanaiva	Dut whom hiring	wa maka that known	especially to those with families.
ı	Housing	is expensive.	- but when filling.	. We make mal known.	especially to those with families.
ı				,	coperating to miles and tentimes and

I believe that housing and the overall cost of living are deterrents

I think they can generally find housing but they have to live far from where they work to make it affordable

If they can live closer, their attendance rate is much better.

It is difficult to attract employees who are not current residents of Eagle County.

Once sticker shock is over, people generally adjust expectations.

Our long-term employees and managers are having difficulties buying affordable houses.

Prior to the economic downturn, attainable housing made it very difficult to recruit and hire new employees from outside of the Eagle Valley.

Seasonal employees have a hard time finding seasonal leases.

The cost can occasionally cause a dissatisfied employee, but finding it isn't the biggest issue.

They can generally find rentals. Homes to purchase are more difficult.

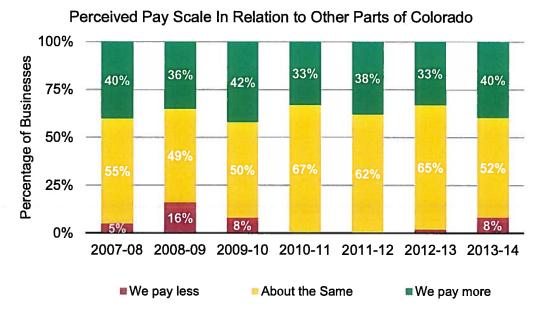
They can't move here to work from out of state if there is no housing to rent.

This past winter was the first time the housing situation was a real issue and we lost some people.

Pay and Benefits

The survey asked employers about their pay scale and about benefits they provide. All but one or two respondents say they provide job training and other professional development (PD) to new employees as well as those that have worked for them more than six months. Over half (54%) say they provide "considerable" PD to new employees and 40% to employees working more than six months.

Companies in Eagle County tend to pay the same, or more, than similar businesses in other parts of the state. As shown in the chart below, in comparison to 2012-13, those who say they pay more than other parts of the state grew by 7%, but at the same time, those who say they pay less also grew by 6%.



Specific comments regarding pay scale are shown below:

For those Who Pay Less

Budget constraints.

Lack of resources.

We are newer to this industry and are still growing as a small business, so we can't afford to pay as much as businesses in our industry who have been around for 2 decades.

We do not have funds to pay more.

We try and be as competitively as we can afford, but highly trained and certified technical professionals can make twice or more what we can afford to pay them in cities like Denver.

For those Who Pay About the Same

At times, in order to attract, recruit and hire the 'right-fit' for the position at hand, it becomes necessary to pay higher than the industry standard due to increased cost of living and attainable housing in the Eagle Valley.

Lack of funding from the state hampers our compensation.

We pay a little better than most companies in our industry and size. Housing costs take that advantage away.

We would love to be able to pay more than local businesses, but with rising healthcare costs, we are very limited in our ability to increase pay. However, we feel it is important to stay competitive in our rates in order to attract & retain good talent.

For those Who Pay More

1. We always want the very best and most productive people. 2. They need to be paid more to handle the higher cost of living in a resort community. 3. Many employees have been with the company more than 10 years.

Because they work very hard when they are here. Sometimes it is just nonstop on your feet all day. It can be demanding and stressful because we make items on the spot.

Competitive pay rates with other retailers.

The complexity of our system.

Cost of living.

Cost of living, attract candidate.

Cost of Living and Employee Retention.

Cost of living is higher. Employees tend to be highly educated as well, requiring higher salaries to retain.

The cost of living is so much higher. . .forces wages up 20% or more in some cases.

Cost of living, match our competitors, retain team members.

Cost of living. Competitive wages in the valley.

Due to the high cost of living.

Employee retention.

Employees are my most valuable asset and I want to have the best particularly in an industry where employees are viewed as not important.

Employees deserve it.

I pay my core support person \$5.00 per hour MORE than my competitor. Why? She is worth it, I need her, and I can still turn a profit.

Living in a resort community with a higher cost of living.

Match competition, acquire better talent, improve employees' quality of life.

Pay well, provide health insurance, provide parking and a positive work environment you will have a successful business.

Quality of employees.

Smaller company, less overhead, more profitable.

That is what it takes to get the good / skilled people.

To find the qualified team members we need to pay more to attract the talent.

To keep current employees and to be more attractive to prospective employees.

To keep good people.

To retain good employees, and to cover cost of living expenses.

We add a geographic differential due to the perception of higher cost in the Valley.

We believe we need highly skilled employees to deliver the type of product that we are known for. We have to pay more to be competitive.

We expect higher caliber skill and performance and reward it.

We feel we can secure higher quality employees by offering them more pay.

We have a goal/company philosophy to pay more than the industry average. However, our company operates in other trade areas as well. We do pay a higher starting wage in Eagle County than in the Denver metro area.

We must have educated employees who are willing to learn technical information regarding our industry. They must be willing to continue sales training, and they must relate well to sophisticated visitors. "Warm Bodies" and seasonal kids need not apply unless qualifications are unusual and superior.

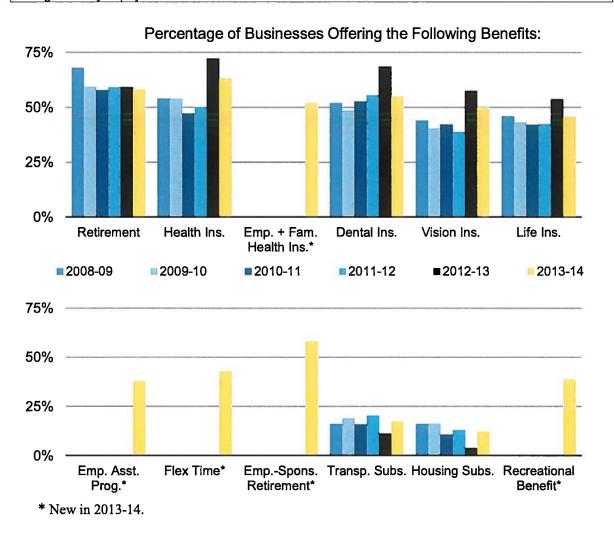
We pay more plus offer an employee housing benefit so that we have a stable workforce that also has the ability to be self-sufficient and secure.

We pay our hourly work force much more than we do in the Front Range due to cost of living.

We pay slightly more than industry standard to attract & retain qualified employees, and so employees can afford to live in the valley.

We want to attract quality talent and retain them with proper pay.

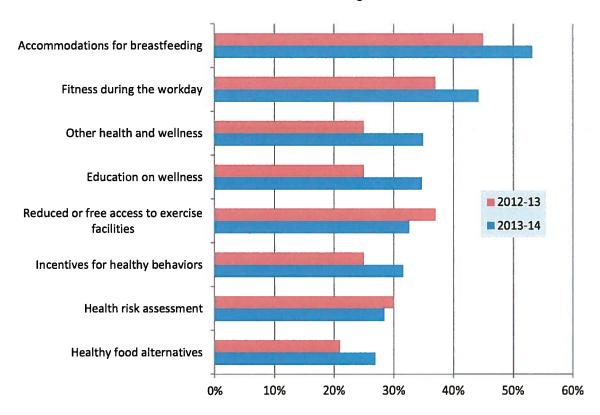
You get what you pay for....



Health and Wellness Programs

There are a number of programs that have been implemented throughout the County stressing workplace wellness over the last few years. Starting in 2012-13, survey items were created to capture the percentage of businesses across the county that has adopted each program. These rates are shown below for each of two years that they were included on the survey, in descending order based on the 2013-14 rate of adoption. The chart also shows that most programs had a higher level of adoption in 2013-14 as compared to 2012-13, especially "other health and wellness," "education on wellness," and "accommodations for breastfeeding."

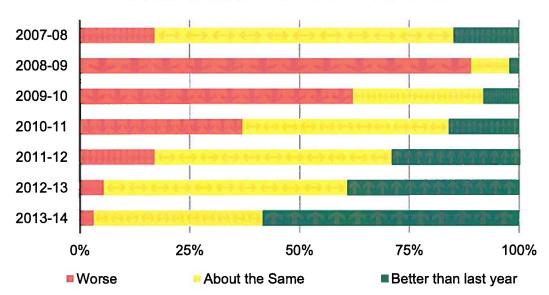
Percentage of Businesses Offering the Following Health and Wellness Programs



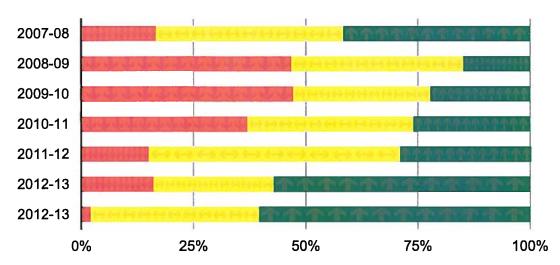
The Economy

As shown in the two charts below, business owners and managers are feeling better about the Eagle County Economy in general as well as their own business health as compared to 2012-13. In fact, the ratings are as high as they have been in the seven-year history of the survey.

Businesses Indicating the EC Economy in General is Better or Worse Off than in the Previous Year



Businesses Indicating their Own Business Health is Better or Worse Off than in the Previous Year



Comments from survey respondents regarding their own business health include the following:

Because we moved our location.

From the property management side, real estate values continue to improve and distressed sales appear to have been flushed out which bodes well for the future. From a lodging perspective signs are positive, however, as we all know, it is a snow driven economy.

In spite of wonderful snow last winter here, customers did not show up in the stores in the numbers we have seen before. This may have been because of terrible weather in the northeast. In discussion with other retailers, we hear the same from them.

Occupancy is definitely better, but we are faced with some increased expenses in both Work Comp costs & health insurance costs due to ACA, aging workforce & the rising cost of healthcare in general. So far, in 2014 we are having a record year. Sales are more than 50% ahead of last year, and 12% ahead of the same period in 2008. (our previous record year)

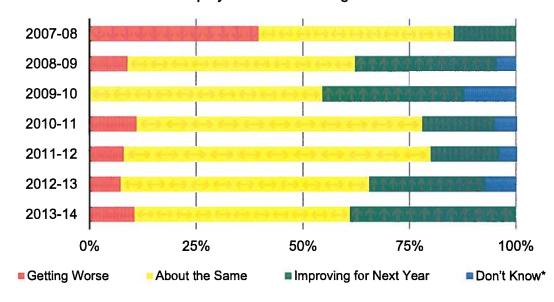
visitors are spending more. . .not a lot more visitors, generally, though

We're funded primarily by a property tax mil levy. So our budgets are determined by the housing market. It is getting better since 2008.

Finding and Keeping Employees

About 39% of respondents say the outlook for finding and keeping employees is improving for next year, a 13% increase from 2012-13. Those who say "about the same" as last year decreased by about 8%, but those who say it will be worse has grown by about 3%. No respondents from the current survey administration feel that they "don't know."

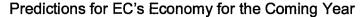
Predictions for Your Ability to Hire and Retain Employees in the Coming Year

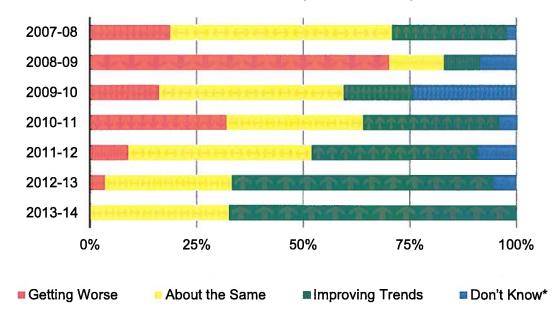


^{*} Don't Know was not offered as a response option in 2013-14.

Predicting the Future

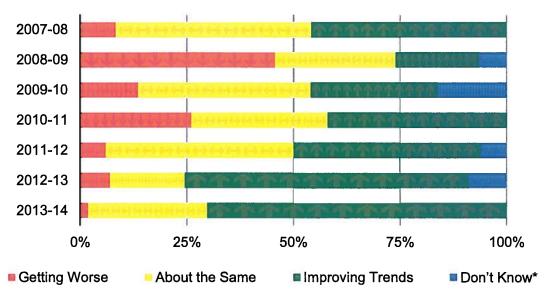
Last year's optimistic outlook has continued into 2013-14, with over 2 out of 3 respondents predicting that the coming year will see improving trends in the Eagle County economy as well as in their own business health. No respondents from the current survey administration feel that they "don't know."





^{*} Don't Know was not offered as a response option in 2013-14.

Predictions for Own Business Health for the Coming Year



^{*} Don't Know was not offered as a response option in 2013-14.

Current Business Growth and Expansion

The percent of businesses that say they are considering expanding or diversifying into a different service sector was 9%, which is down by 8% as compared to the previous year and down by 5% as compared to two years ago. When asked what resources might be beneficial for business owners or managers during the current survey administration, the responses were as follows:

A "Scientific and Cultural Facilities District" modeled after the one in Denver would help stabilize year-to-year funding for service delivery to the Eagle Valley community.

Additional volunteers for and from Eagle County. Additional grant funding.

affordable housing

An Economic Development Council for the county that could help fund our growth/expansions and help us to hire more people.

Annual Wage and Benefit surveys. Affordable health insurance options. Local management training seminars.

Available employees with skills.

Better communications networks / internet access and choice.

bring more people to the Valley down payment assistance programs for key employees to help them buy a house/condo

Continued economic growth in the Valley and support from the community.

Continuing to market to international guest. Continuing to provide more direct international flights to eagle airport.

Discounted parking in the structure for Vail Village employees.

Geographical average lease rates as that is a question for new employees considering a move to the valley.

Get rid of Obama Care. Premiums are astronomical. Offer an Epic pass that is for Vail only. My employs who ski, won't be going to Japan, Tahoe etc.... during the season, they ski here. We don't provide ski passes. We provide parking-- that is what is important to my employees.

I am new to retail so any tips on what I can do to better my business are welcome. Local business/hotel support is vital. For instance, when I hear about hotels getting some of their locally available products from out-of-state, that doesn't sit well with me.

I wish everyone in our Valley to have their healthcare premiums reduced/adjusted, so that they are more willing to see their HC providers and follow up on their chronic medical conditions I would like to see more new-DECENT paying, businesses created and sustained

Job fairs or something similar to help promote our area and our industry as a preferred place of employment.

Job Fairs? Area recruitment, not just Vail resorts

Lower taxes.

Maintain transportation budget (no funding cuts), improve parking availability.

More affordable housing.

More commercial space to host our facilities

More Fund raising opportunities

More inexpensive insurance programs

More information regarding temp agencies

Partnerships with local healthcare facilities to keep costs lower within the valley. Many employees are seeking to go outside the county for care because they can receive care at dramatically reduced rates. Continue to offer educational opportunities- both free & through CMC. Our employees are interested in furthering their education, but would like to stay within the county to do so. Spanish/English classes. More consistent bus schedule & earlier/later hours to accommodate work schedules. More parking/ affordable parking options for locals within Vail.

Statistical information about local economic trends and demographics. Surveys on visitor behaviors.

The internet and changing marketing world is a continual challenge

VVP networking and other collaborative efforts

Workforce training on technical skills would be useful.

Survey Methodology

The Economic Council invited employers to participate in this research by sending them an email link to an online survey. Staff then placed follow-up "invitation to participate calls" to those companies and other entities that had not yet completed the survey, but were considered highly representative of local business climate. The Vail Valley Partnership and its member associations included information and the survey link in their online newsletters, and area non-profit organizations were invited to weigh in.

The survey was designed and tested by Economic Council research staff, and distributed through Survey Monkey, an internet-based survey tool. Data was tabulated and analyzed using SPSS, the Statistical Package for Social Sciences.

This was an opt-in rather than a random sample or census survey, so a margin of error cannot be calculated. However, survey respondents represented small and large businesses of different types employing a large number of workers throughout the valley, and results can be used to assess trends in the Eagle County workforce.

Conclusions

Some conclusions from the 2013-14 Workforce Survey:

- ✓ Business owners and managers continue to gain confidence about the economy in general and their own business health. The predictions for the upcoming year continue to show an optimistic outlook.
- ✓ Housing continues to be a workforce issue in 2013-14. Respondents were split more than ever before on its impact on recruiting and retaining employees, with growth at both the positive and negative end of the scale.
- ✓ Providing health insurance for employees continues to be a challenge.
- ✓ Companies throughout the valley provide a variety of workforce wellness options, including accommodations for breastfeeding, access to on- or off-site exercise facilities, and fitness possibilities during the work day.
- ✓ Businesses that plan to expand and/or and diversify is down compared to the two previous years.
- ✓ Business that pay more than other parts of the state constitute less than half of the survey sample, yet these respondents were especially vocal in the open-ended comment section as to why they choose to do so.

Indicator Performance through 2013: Objectives and Growth Targets for Five Indicators of Economic Health in Eagle County.

Objective	Metric	Objective Metric Current Status Desired Status Growth Target Current Gap	Desired Status	Growth Target	Current Gap	Source
Increase Incomes in Eagle County	Average Weekly Wage	Eagle county AWW is \$754 for 2012. This is W2 wages only. 2007: 768 2008: 786 +2.3% 2009: 757 -3.7% 2010: 749 -1.1% 2011: 751 +0.3% 2012: 754 +0.4% 2013: 778 +3.2%	Statewide AWW Is \$972 for 2012. \$978 for 2013.	Increase annual average AWW growth rate to the state-wide average over the next three years and then exceed it by .5% in each year thereafter.	Eagle County is 22.4% below the statewide AWW in 2012. In 2013, the gap decreased to 20.5%	Bureau of Labor Statistics, Quarterly Census of Wages & Employment
	Average* Earnings per Job	\$42,336 for 2011. Includes proprietors' income. \$42,554 for 2012 +0.5%	Statewide average is \$52,140 for 2011. \$53,620 for 2012.	Increase average earnings per job to \$45,500 by 2015 and 48,500 by 2017.	Eagle County 18.7% below statewide average earnings per job in 2011. In 2012 the gap increased to 20.6%	Bureau of Economic Analysis Table CA30
Increase the Number of Jobs in Eagle County	Net New* Jobs	2007: 45,192 2008: 46,190 +2.2% 2009: 43,137 -6.6% 2010: 41,458 -3.9% 2011: 41,847 +0.9% 2012: 42,821 +2.3	Return to 2008 level of jobs or higher.	Increase net new jobs by 1.5% per year over the next 5 years.	Eagle county had 9.4% fewer jobs in 2011 than it did in 2008. In 2012, Eagle County had 7.3% fewer jobs than in 2008.	Bureau of Economic Analysis Table CA30
Increase Sales Tax Revenue in Eagle County	Sales Tax Collections	2007: 12,947,176 2008: 13,258,995 +2.5% 2009: 10,611,366 -20.0% 2010: 09,916,522 -6.5% 2011: 10,514,928 +6.0% 2012: 11,022,291 +4.8% 2013: 11,768,907 +6.8%	Return to 2008 level of sales tax collections or higher.	Increase sales tax collections by 3.8% per year over the next 5 years.	Eagle County collected 16.9% less sales tax in 2012 than it did in 2008. In 2013, collected sales tax was 11.2% less than in 2008.	Eagle County Sales Tax Report
Create Vibrant Communities Through Sustainable Population Growth	County	Eagle county population in the 2010 census was 52,197. The 2013 estimate based on the American Communities Survey is 52,460	Maintain steady/slow population growth in Eagle County.	Increase population in the age 25-59 category by 2% per year over the next 5 years.	Not Applicable	US Census, State Demog. Office/Dep't. of Local Affairs

		2007: 2.9	Bring un-	Reduce the number of un-	Reduce the number of un-	1000
		2008: 3.6 +26.6%	employment rate	employed individual by	in 2012 is 107% higher	Statistics
	Hammelon	2009: 7.8 +111.1%	down to 5% or less.	10% per year over the	than in 2008.	
	oneniploy-	2010: 9.6 +18.8%		next 5 years.		
	IIIEIII Vale	2011: 8.9 -8.2%			In 2013, the number	
		2012: 7.9 -9.9%			unemployed was 71%	
		2013: 6.6 -17.4%			higher than in 2008.	
Improve Overall		2007: +0.005	Increase labor force	Increase labor force Increase the labor force	2012 labor force is 6.8%	Bureau of Labor
Business Health		2008: -0.007	and employment to	by 2% per year while	less than in 2008 and	Statistics
		2009: -0.042	the same levels as	holding ESI at +.005 or	number employed is	
	Economic	2010: -0.019	2008	better	down by 11.0%.	
	Stress	2011: +0.007				
	Score (ESI)	2012: +0.011			2013 labor force is 7.7%	
		2013: +0.014			less than in 2008 and	
					number employed is	
					down by 10.6%.	

* State and county estimates calculated by the Bureau of Economic Analysis revised in May 2014.

Good progress has been made on most of the above economic indicators this past year. Average Weekly Wages has come up by 3.2%, Net New Average Earnings per Job and Net New Jobs requires additional study by the Bureau of Economic Analysis and results on these measures lag Jobs by 2.3% and both these measures have closed gaps against the statewide averages. Average Earnings per Job in Eagle County has only increased slightly, however, while the statewide average increased 2.8%, resulting in a larger gap on this measure. Note that the release of about a year behind the others. The strongest growth was seen in County Sales Tax collections, which grew by 6.8% between 2012 and 2013. The gap between current and 2008 came down 1.3% and the number of individuals who are unemployed in Eagle County came down by 17.4%. However, the number of individuals reductions in unemployment. Unlike the other indicators, Economic Stress is ideally around or slightly above zero, which indicates that the labor individuals from outside. Because the unemployment rate for Eagle County in 2013 is still relatively high, the slightly elevated stress score in the in the labor force also decreased slightly this past year. At the same time, Economic Stress, which looks at the balance between year-over-year County Sales Tax collections decreased by 6.7% this past year to 11.2%. Business health statistics saw gains as well. The unemployment rate force is growing at about the same pace as are available jobs. Under conditions when higher unemployment is occurring, however, a larger changes in the number employed and changes in the size of the labor force, indicates that the Eagle County job climate is favoring further positive stress score is sought because it shows that available jobs are being filled by the existing labor force rather than by bringing in positive end of the spectrum translates to a good situation for local residents who are looking for work.





2013 Eagle County Economic Development Plan Quarter 3, 2014 Implementation Status Report

Summary Review

The 2013 Eagle County Economic Development plan was approved and adopted by the Board of County Commissioners in December of 2013. The BoCC awarded a community grant to Vail Valley Partnership to lead a countywide implementation effort. Municipalities and special districts also voiced their approval by providing additional financial support toward plan implementation for 2014. Thank you all for your support!

2013 Eagle County Economic Development Plan Background:

To promote the long-term economic health of Eagle County and solidify an economic base that is strong, diverse, and resilient our communities must:

- 1. Retain and expand current businesses and;
- 2. Recruit new businesses.

This plan targets 6 Core Objectives to position Eagle County's economy for long term success and to achieve local area Economic Health.

The 2013 Eagle County Economic Development Plan defines "Economic Health" as:

- Strong, sustainable growth of individual incomes and sales tax revenues
- o Healthy population growth
- o Increased business longevity
- Diversification of industry for year-round availability
- Job opportunities with promotional potential
- Viable business opportunities for entrepreneurs

Progress towards these goals will be measured through specific growth targets for Average Weekly Wages, Average Yearly Earnings per Job, Net New Jobs, Sales Tax Collections, County Population Growth, Unemployment Rates, and an Economic Stress Score.

The Eagle County Economic Development Plan is intentionally collaborative in nature and is designed to supplement and support (not replace) municipal level economic development efforts, providing a tie to countywide, regional and state-level activities.





Quarter 3, 2014: Implementation Overview and Key Accomplishments:

VVP focused much of its efforts this quarter on the community business branding objective, as well as the service and relationship aspects associated with making Eagle County a 'business friendly' community. Much progress has been made and we are excited about what we've done and where we are heading.

Initial brand positioning findings were presented to the VVP in August. VVP approved the brand positioning and Cubic Creative is finalizing a summary report of methodology, key findings and recommendations that will be presented to community partners on October 23rd. These brand findings and the associated business recruitment archetypes will serve as the platform for our strategic marketing efforts in 2015 and beyond.

Website development began in early September and VVP has delivered a web content outline to Cubic for their use in site infrastructure design. VVP has retained a local photographer to build a new catalogue of community images to represent ourselves effectively on the new website. VVP is currently working to organize existing website content that will be transitioned to the new site and is writing new content for sections that don't currently exist.

The VVP also provided technical assistance and advisement to a number of community and business clients this quarter. Business clients in the financial services, medical, fitness and insurance sectors engaged with us in Q3. 3 business relocation leads are currently being serviced by Vail Valley Partnership and are considered 'active.' We are excited about being fully operational with a new strategic marketing plan and economic development website in 2015, because we're already receiving accolades from our customers, and we recognize that we're in the crawling stages compared to where we'll be in just a few short months. For example, a business that is actively working to move to the Vail Valley left us this kind note after their engagement with VVP: "Thanks so much. We are highly impressed so far. Such a different experience than New Jersey. Our town has for all intents and purposes no idea we are here."

New Business Retention and Expansion programming will be officially launched in October though we've been providing many of the related services since the first of the year. This launch is coming later than we intended. Jeremy got sidetracked with brand development and website concerns and this got pushed back in the timeline as a result.

The VVP continues to produce monthly local economic indicators to keep communities and businesses current on activity in the local economy. A lack of skilled trades workers has become the key workforce issue facing the valley heading into the fourth quarter. VVP referred several businesses to CMC to explore new training program options and work is underway to address the problem. Two key reports were produced by the VVP in Q3: the 2014 Workforce Survey Report and an annual update on the key economic indicators tracked in conjunction with the Economic Development plan. These reports are attached to this email and are also available upon request.





All targeted 3nd quarter deliverables (as tied to the 6 Core Objectives) have been completed and/or modified based on learnings gained through the implementation process thus far:

1. Build a Business-Friendly Eagle County:

- a. The VVP continues to build strong relationships with partners across the county, the region and the state to provide our communities with more proactive positioning regarding local economic development.
- b. The VVP provides economic development support and technical assistance to local municipalities and community partners upon request.
 - i. In Q3 we provided advisement on community retail recruitment considerations, long range community planning issues (Healthy Communities Index, Edwards Area Plan), and economic and demographic data to several private parties to inform their redevelopment plans and market positioning. The VVP also provided input on Eagle County's internal staff survey design led by the Economic Vitality Workgroup and analysis of Eagle County School's Employer Stakeholder Survey.
- c. We also provide an active point of contact for requests for assistance from local businesses and businesses considering relocation to our community.
- d. In Q3, private business assistance requests have ranged from asks for local economic and demographic information to workforce recruitment assistance, health care cost containment and workforce training needs.
- e. In Q3 the VVP met with various business support partners to solicit input on the implementation of a Business Retention and Expansion Program. Active program roll-out will occur in Q4.
- f. Completed and released scheduled Q3 economic indicator reports and data deliverables including: 2014 Workforce Survey Report, all monthly economic 'snapshot' reports and an annual update on the economic indicators tracked in conjunction with the Economic Development Plan.
 - i. We are working with Eagle County and the Department of Labor & Employment to secure the release of QCEW data to allow us to deliver an updated Housing Affordability Report for 2014, a deliverable which we had hoped, but failed to deliver in Q3 due to access constraints.
- g. VVP's review of existing municipal business licensure processes has determined that a 'Universal Application for Business Licensure' is <u>not</u> feasible at this time due to both logistical complexity and associated costs. As an alternative, the VVP has received significant feedback that encourages the development of a community-by-community checklist of the key processes involved in starting a business in each community. VVP will connect with all communities in Q4 to obtain this information for inclusion on the new Economic Development website that is currently under development.

2. Create and Market an Eagle County Business Brand

- a. Cubic Creative presented initial brand positioning findings to the VVP in August.
- b. VPP approved the initial brand positioning and Cubic is finalizing a summary report of methodology, key findings and recommendations that will be presented to community partners on October 23rd.

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c. Brand findings and the associated business recruitment archetypes will serve as the platform for our strategic marketing efforts in 2015 and beyond.

3. Retain, Grow, and Recruit Businesses

- a. Provided advisement to a local community on retail recruitment considerations.
- b. Responded to a number of business relocation and expansion interests from businesses in the financial services, medical, fitness and insurance sectors.
- c. 3 relocation leads are currently being serviced by Vail Valley Partnership and are considered 'active.'
- d. As indicated above, key community branding positioning will be shared with community partners on October 23rd.
- e. Promoted local business support tools via our monthly "Business Resources" feature in the VVP e-Newsletter.

4. Protect our Natural Environment

- Initial brand positioning findings clearly recognize the foundational role that our natural environment plays in creating and sustaining Eagle County's economic success.
- b. Outward facing marketing strategies acknowledge that the business relocation story will be positioned in a way that defines 'success' differently. Quality of life is a big component of this and the environment plays *the* key role in this story.

5. Expand Opportunity in our Leading Sectors (Tourism and Recreation, Health & Wellness, and Creative Industries.

- a. VVP has delivered a content outline to Cubic Creative for the build out of a new county-wide economic development/business resources website.
- b. VVP has retained a local photographer to capture images that will represent our communities on the new website to execute Cubic's photography plan.
- c. Web content development is underway.
- d. VVP is working with Vail Board of Realtors to gain access to the commercial listings on the Vail Multi-List Service so that they can be auto imported and updated nightly on the Colorado InSite Commercial Property tool provided by the Office of Economic Development and International Trade - which will be housed on the new website.
- e. The VVP and the Vail Valley Foundation are holding quarterly joint-educational events prior to VVP's traditional After Hours Business Mixers to drive awareness and engagement with respect to the 2015 World Alpine Ski Championships and its opportunities and impacts.
- f. VVP continues to provide leadership and strategic guidance in conjunction with NWCCOG to support a Regional Health & Wellness Sector Partnership.
- g. As a part of this effort, VVP provided a letter of support to Eagle County Public Health and NWCCOG as an A35 grant is pursued that would support HealthLinks worksite wellness programming in Eagle, Summit, Grand and Pitkin counties which will shine a light on the value of preventive health care services in lowering regional health care costs.
- h. VVP continues to coordinate with Nate Walowitz and NWCCOG on the regional broadband plan and connected with Ron Braden (IT Director) at Town of Vail to better understand the issues facing communities in Eagle County.





 VVP and Vail Leadership Institute continue to host a quarterly leadership educational series to bring leadership education to local businesses and entrepreneurs.

Provide Support for a Quality workforce (Affordable Housing, Education, Transportation, Health)

- j. Business Retention Programming will be launched in October.
- k. Provided input to Eagle County's 'Healthy Community Index' guidelines that are aimed at encouraging and rewarding certain quality of life attributes to be included in non-incorporated development projects.
- Provided a letter of support to a multi-county worksite wellness grant.
- m. Met with several skilled trades businesses (plumbers/electricians) who shared that they are having a hard time finding qualified employees. Skilled tradespeople and sub-contractors are in short supply in the local workforce.
- n. VVP initiated discussions with Colorado Mountain College on this issue and CMC has reached out directly to these businesses to evaluate their needs.
- o. VVP has referred all of its construction and skilled trades businesses to buildcolorado.com a new website created by a partnership between Colorado Contractors Association, the Associated General Contractors of America and the State of Colorado. It is an online tool designed to pair skilled trades workers with employers.
- p. A "Business Resources" feature continues to run on a monthly basis in the VVP e-newsletter. In Q3, VVP highlighted the TOV Economic Indicators Summary, byColorado state business branding initiative, the 2014 Workforce Report, the SBDC's Colorado Business Resource Book and the Town of Vail's Storefront Incentives Program.

Next Steps:

- 1. Sharing and launch of community business brand development and outward facing marketing strategy.
- 2. Build and complete new economic development website. New content will include, but is not limited to: 'Approved Developments in Eagle County' and a 'How to Start a Business Checklist' tailored to each community in the valley.
- 3. Launch and continued development of Business Retention & Expansion (BRE) program.
- 4. Delivery of all relevant Quarter 4 data products including: Housing Affordability Study, Monthly Economic Indicator Reports and new data products associated with the new website.

Please let us know if you have questions on any of the information provided.